

Army FY 2014 Inventory of Contracts for Services

Inventory Process

The Army FY 2014 inventory of service contracts complies with reporting criteria in 10 USC § 2330a (Procurement of Services: Tracking of Purchases). The Army FY 2014 inventory was produced from the Army Contractor Manpower Reporting Application (CMRA). The CMRA collects data from contracted vendors that include the number of labor hours expended by function, funding source, and mission supported. Contractors reported the services provided to the Army in FY 2014 in CMRA during the first quarter of FY 2015. The Secretary of the Army has required contractor manpower reporting for all contracted services since January 2005.

On November 28, 2012 the Under Secretary of Defense for Acquisition, Technology and Logistics and the Under Secretary of Defense for Personnel and Readiness signed policy guidance that requires contractor manpower reporting for all of the Department of Defense. The manpower reporting requirement applies to all service contracts except those providing utility services, support to foreign military sales, vertical construction and manufacturing. Contractors may also be required to report services provided under contracts for supplies particularly if those services are separately priced in the contract and the CMRA requirement is identified in the Performance Work Statement (PWS).

The CMRA collects data at the Contract Line Item Number (CLIN) level. As a result, multiple functions and lines of accounting can be identified for each task or delivery order reported in CMRA. We convert the number of labor hours reported by vendors in CMRA to contractor full time equivalents (CFTEs) using 2088 annual labor hours per FTE. This is the basic measure of the levels of employment for FY 2014 in the budget as defined in OMB Circular A-11 SEC 85.5(c). This method provides a standardized metric to account for contractor labor. The use of "head count" does not consider the number of hours a contractor employer expends under the contract. Head count methodology can result in a significant over-estimation or under-estimation of contracted support.

Inventory Report

The Army FY 2014 inventory of contracts for services accounts for 185.7K CFTEs at a total invoiced amount of \$34.8B; a slight decrease when compared to the FY 2013 inventory that accounted for 199.7K CFTEs and \$37.4B. Direct labor costs for contract services in the FY 2014 inventory total \$13.9B.

The CMRA inventory contains data on contract services provided in CENTCOM by 58.7K CFTEs in FY 2014. The inventory is in line with the CENTCOM report of contractor support in Afghanistan and the CENTCOM Area of Responsibility that accounted for 60,860 contractors at the end of FY 2014.

Army FY 2014 Inventory of Contracts for Services

When CMRA was approved by the DoD Business Initiative Council on September 4, 2002, DOD determined that there was no exact metric for measuring coverage but the least problematic metric would compare invoice amounts reported in CMRA to obligated amounts reported under the contract services object class 25 series in the Army accounting systems. It is estimated that CMRA has accounted for the labor and associated costs of at least 95% percent of FY 2014 contract service obligations recorded in the Defense Finance and Accounting System (DFAS) and the General Fund Business Enterprise System (GFEBS). The 5 percent difference between contract service obligations in the accounting system and amounts invoiced for services reported in CMRA is due in part to over reporting of obligations for contract services in object class 25 for contracts that include purchase of goods from service contracts. And, the delta is due in part to under reporting of invoices for OCO services in theater where limited network access prevents complete reporting in CMRA by vendors.

Starting in FY 2011, the Army started collection of “direct non-labor cost” data. These are defined as supply costs plus Other Direct Costs (ODCs) during the fiscal year. ODCs are charged directly to the Government and include but are not limited to special tooling, travel expenses, relocation expenses, pre-production and start-up costs, packaging and transportation cost, royalties, spoilage and rework, computer expenses, federal excise taxes and reproduction costs. Direct labor costs are the total unburdened salary/wage (not including goods, overhead, retirement or benefits) dollar amount for direct labor performed. Indirect costs are costs inferred from subtracting the direct labor costs and direct non-labor costs reported by contractors from their invoiced amount for the fiscal year. Indirect costs include profit, general and administrative costs, the cost of the management and administrative support structure within the contractor, and the leave, benefits and retirement costs of the contracted direct labor hours. With this data, the Army can now see direct labor and direct non-labor costs, as well as indirect costs.

The following tables summarize contract costs and contractor FTEs by Command, contract service portfolio, funding source, contract action and type, location where performed and weapon system supported. Special reports of subcontractors and small business concerns are also included.

Army FY 2014 Inventory of Contracts for Services

Command

Command	Contract Invoice	Direct Non-Labor Dollar	Indirect Cost [*]	Number of Contractor FTEs	Direct Labor Dollar
HQDA/ARNG					
Department of Defense Agencies (DOD)	\$733,265,269	\$98,014,216	\$365,829,831	3,502.27	\$269,421,222
Headquarters DA, Human Resources Command	\$309,586,518	\$11,404,487	\$167,418,367	1,543.19	\$130,763,664
Headquarters DA, Other Activities	\$27,535,400	\$7,723,300	\$12,592,842	86.16	\$7,219,258
Headquarters DA, Secretariat and Army Staff	\$672,719,836	\$64,275,539	\$261,020,379	2,639.12	\$347,423,918
Headquarters DA, Staff Support and Field Operating Agencies	\$247,904,822	\$32,638,800	\$85,495,886	1,049.54	\$129,770,137
US Army National Guard	\$564,565,733	\$66,980,411	\$153,424,171	4,414.04	\$344,161,151
Army Commands					
US Army Forces Command	\$407,654,022	\$72,969,374	\$122,185,374	3,743.77	\$212,499,274
US Army Materiel Command	\$6,664,269,251	\$828,996,349	\$2,751,506,417	30,911.89	\$3,083,766,484
US Army Training and Doctrine Command	\$999,356,297	\$94,876,007	\$478,051,423	5,531.59	\$426,428,867
Eighth US Army					
Eighth US Army	\$67,667,522	\$20,870,136	\$12,766,062	470.89	\$34,031,323
US Army Special Operations Command	\$404,231,486	\$10,217,177	\$327,023,267	1,001.33	\$66,991,042
US Army Africa Command	\$9,312,972	\$1,766,056	\$2,894,087	39.84	\$4,652,829
US Army Central Command	\$4,075,111,215	\$1,243,334,972	\$1,105,205,565	46,383.44	\$1,726,570,677
US Army Cyber Command/ 2A	\$25,209,833	\$3,801,096	\$797,970	109.89	\$20,610,767
US Army Europe	\$130,896,934	\$52,869,958	\$20,422,433	2,226.49	\$57,604,543
US Army North	\$11,767,625	\$1,813,463	\$1,948,760	67.72	\$8,005,403
US Army Pacific	\$75,561,126	\$11,311,544	\$25,620,183	390.25	\$38,629,400
US Army South	\$46,791,073	\$4,370,111	\$22,340,761	302.39	\$20,080,202
US Army Space and Missile Defense Command	\$752,876,929	\$139,824,306	\$345,887,211	2,050.65	\$267,165,412
Army Service Components Commands					
Joint IED Defeat Organization	\$347,721,960	\$33,813,173	\$116,230,698	1,522.19	\$197,678,089
US Army Installation Management Command	\$2,171,969,943	\$450,550,524	\$742,995,852	17,434.64	\$978,423,566
US Army Intelligence and Security Command	\$1,083,503,230	\$146,436,582	\$310,887,577	5,874.11	\$626,179,072
US Army Medical Command	\$1,434,583,967	\$119,496,006	\$476,281,979	10,265.12	\$838,805,982
US Army Military District of Washington	\$9,285,937	\$512,135	\$2,283,371	61.02	\$6,490,431
US Army Network Enterprise Technology Command	\$453,925,005	\$84,798,529	\$98,904,021	3,513.01	\$270,222,455
US Army Reserve Command	\$207,199,184	\$38,960,594	\$67,106,783	1,728.67	\$101,131,807
US Army Test and Evaluation Command	\$564,691,918	\$108,455,248	\$117,946,146	4,236.89	\$338,290,524
US Military Academy	\$7,543,679	\$1,326,492	\$1,769,104	41.73	\$4,448,083
United States European Command	\$12,572,773	\$1,967,703	\$5,768,474	116.82	\$4,836,596
US Army Accessions Command	\$296,251,092	\$8,407,335	\$229,036,105	841.53	\$58,807,652
US Army Acquisition Support Command	\$10,391,764,479	\$2,411,472,522	\$5,203,771,016	26,777.18	\$2,776,520,941
US Army Corps of Engineers	\$1,561,333,273	\$389,400,881	\$727,532,562	6,506.40	\$444,399,830
US Army Criminal Investigation Division Command	\$57,850,034	\$26,871,024	\$10,044,947	270.48	\$20,934,063
Total	\$34,826,480,339	\$6,590,526,051	\$14,372,989,624	185,654.23	\$13,862,964,663

* Indirect costs include profit, general and administrative costs, the cost of the management and administrative support structure within the contractor, and the leave, benefits and retirement costs of the contracted direct labor hours.

Note that as the review of the inventory is completed the alignment of service contracts with Commands may change including the misalignment of Army requiring activities under DOD Agencies.

Army FY 2014 Inventory of Contracts for Services

Contract Funding – Appropriation

Appropriation Class	Contract Invoice	Direct Non-Labor Dollar	Indirect Cost [*]	Direct Labor Dollar	Number of Contractor FTEs
Afghan Security Forces	95,932,043	30,325,519	56,000,378	9,606,146	341.25
Ammunition	124,528,316	10,654,610	69,133,218	44,740,488	614.64
Base Realignment and Closure	40,349,041	13,472,585	15,106,991	11,769,465	150.74
Cemetaryial Expenses	4,634,951	494,798	1,574,875	2,565,278	59.28
Chemical Agents & Munitions	419,440,694	91,815,728	239,067,543	88,557,423	928.07
Chemical Agents & Munitions, DoD	203,463,867	61,009,217	116,495,529	25,959,121	261.84
Defense Health Program	1,399,981,011	131,595,030	475,181,351	793,204,630	9,683.47
Environmental	2,295,213	244,992	1,777,313	272,909	2.38
Equipment	8,002,079	4,405,111	1,500,989	2,095,978	21.74
Family Housing	37,102,386	6,970,861	9,045,345	21,086,180	306.85
Joint Improvised Explosive Devices Defeat Organization	545,358,728	111,298,171	188,043,459	246,017,098	1,979.25
Military Construction	254,120,631	56,323,696	121,946,022	75,850,913	1,556.52
Military Construction, DoD	4,373,316	196,801	2,746,732	1,429,783	22.72
Operations & Maintenance, Army	15,320,030,287	3,200,146,433	5,591,462,456	6,528,421,398	99,948.28
Operations & Maintenance, DoD	1,511,510,949	455,015,817	518,865,421	537,629,711	7,606.27
Operations & Maintenance, Guard	674,259,145	77,823,751	212,998,573	383,436,821	4,749.17
Operations & Maintenance, Reserve	298,901,309	52,993,952	111,399,770	134,507,588	2,172.85
Other	1,723,795,197	278,567,694	947,594,821	497,632,682	6,262.23
Procurement	3,374,916,376	554,812,529	1,644,076,236	1,176,027,612	10,886.52
Procurement, DoD	138,160,999	11,790,423	108,103,538	18,267,038	191.97
Research Development Test and Evaluation	4,820,393,277	726,769,062	2,211,353,877	1,882,270,338	16,470.17
Working Capital Funds	1,210,987,048	204,257,638	496,455,457	510,273,952	10,730.66
[**]Not Assigned	2,613,943,476	509,541,632	1,233,059,732	871,342,111.78	10,707.34
Total	34,826,480,339	6,590,526,051	14,372,989,624	13,862,964,663	185,654.23

(*) Indirect costs include profit, general and administrative costs, the cost of the management and administrative support structure within the contractor, and the leave, benefits and retirement costs of the contracted direct labor hours.

(**) Funding reference data not available in Army accounting systems

Army FY 2014 Inventory of Contracts for Services

Contract Service Portfolios – Generating Force

Portfolio	Contract Invoice	Indirect Cost [*]	Direct Non-Labor Dollar	Direct Labor Dollar	Number of Contractor FTEs
1. Research and Development	\$4,357,047,973	\$2,309,374,460	\$685,455,343	\$1,362,218,171	10,876.66
2. Knowledge Based Services	\$9,894,452,003	\$3,686,740,168	\$1,129,521,279	\$5,078,190,556	47,731.50
3. Logistics Management Services	\$792,934,845	\$295,613,840	\$137,099,514	\$360,221,490	6,756.67
4. Equipment Related Services	\$4,972,285,359	\$2,612,673,477	\$1,217,073,417	\$1,142,538,465	16,907.62
5. Electronic & Communication Services	\$2,536,290,261	\$870,302,204	\$427,512,963	\$1,238,475,094	10,753.79
6. Medical Services	\$593,188,103	\$140,213,610	\$27,209,721	\$425,764,772	3,931.84
7. Transportation Services	\$200,391,910	\$118,067,103	\$26,204,312	\$56,120,495	1,167.26
8. Facility Related Services	\$4,441,391,738	\$2,057,993,991	\$862,173,427	\$1,521,224,320	26,944.93
9. Construction Services	\$671,755,739	\$272,571,954	\$239,201,663	\$159,982,122	1,796.99
[**]Not Assigned	\$30,702,012	\$9,016,923	\$17,001,151	\$4,683,938	48.13
Total	\$28,490,439,944	\$12,372,567,729	\$4,768,452,790	\$11,349,419,425	126,915.40

Contract Service Portfolios – Theater

Portfolio	Contract Invoice	Indirect Cost [*]	Direct Non-Labor Dollar	Direct Labor Dollar	Number of Contractor FTEs
1. Research and Development	\$115,456,957	\$81,079,891	\$6,730,120	\$27,646,946	229.43
2. Knowledge Based Services	\$2,919,934,429	\$811,463,548	\$1,107,058,750	\$1,001,412,131	16,089.39
3. Logistics Management Services	\$768,062,866	\$226,949,782	\$19,268,110	\$521,844,974	17,491.57
4. Equipment Related Services	\$980,157,376	\$375,332,630	\$289,726,590	\$315,098,156	7,575.85
5. Electronic & Communication Services	\$461,592,645	\$114,041,190	\$112,922,789	\$234,628,665	3,131.40
7. Transportation Services	\$62,223,406	\$22,826,024	\$26,599,826	\$12,797,556	591.55
8. Facility Related Services	\$1,014,604,171	\$363,518,112	\$255,021,090	\$396,064,968	13,583.62
9. Construction Services	\$3,204,468	\$2,234,023	\$0	\$970,445	21.89
[**]Not Assigned	\$10,804,077	\$2,976,695	\$4,745,984	\$3,081,398	24.14
Total	\$6,336,040,395	\$2,000,421,895	\$1,822,073,261	\$2,513,545,239	58,738.83

(*) Indirect costs include profit, general and administrative costs, the cost of the management and administrative support structure within the contractor, and the leave, benefits and retirement costs of the contracted direct labor hours.

Average rates were not used to compile inventory data except for some contracts in Afghanistan where contractor-reporting capabilities are severely limited.

Army FY 2014 Inventory of Contracts for Services

Contract Action

Contract Action	Contract Invoices	Indirect Cost [*]	Direct Non-Labor Cost	Direct Labor Dollar	Number of Contractor FTEs
BPA CALL	\$171,376,371	\$46,888,720	\$9,817,463	\$114,670,188	986.23
BPA Order under Federal Schedule	\$388,591,831	\$160,944,743	\$58,826,159	\$168,820,929	1,543.11
BPAs and BPA Calls	\$871,249,033	\$74,644,623	\$46,529,364	\$750,075,046	3,769.53
Definitive Contract	\$12,231,814,229	\$5,682,522,117	\$2,463,734,548	\$4,085,557,564	56,909.77
Definitive Contract (IDC)	\$1,090,553,594	\$430,237,426	\$35,584,760	\$624,731,408	18,418.68
Definitive Contract (Non IDC)	\$36,671,622	\$5,412,408	\$5,768,411	\$25,490,803	178.45
DELIVERY ORDER	\$12,557,505,942	\$4,815,924,688	\$2,495,356,073	\$5,246,225,182	68,645.21
IDC	\$2,832,657,352	\$1,312,014,923	\$454,418,573	\$1,066,223,857	15,448.12
Order under Indefinite Delivery Contract	\$4,082,606,905	\$1,638,689,493	\$937,055,771	\$1,506,861,641	16,557.97
OTHER TRANSACTION AGREEMENT	\$7,727,267	\$1,514,699	\$2,325,958	\$3,886,610	51.45
OTHER TRANSACTION ORDER	\$7,448,680	\$3,009,257	\$1,500,970	\$2,938,453	37.39
PURCHASE ORDER	\$370,237,076	\$131,261,417	\$53,314,557	\$185,661,102	2,063.66
Contract Data Not Available	\$178,040,438	\$69,925,112	\$26,293,446	\$81,821,881	1,044.67
Total	\$34,826,480,339	\$14,372,989,624	\$6,590,526,051	\$13,862,964,663	185,654.23

Contract Type

Contract Type	Contract Invoices	Indirect Cost [*]	Direct Non-Labor Cost	Direct Labor Dollar	Number of Contractor FTEs
COMBINATION (APPLIES TO AWARDS WHERE TWO OR MORE OF THE ABOVE APPLY)	\$320,084,471	\$160,297,523	\$29,510,595	\$130,276,353	1,313.16
Cost	\$617,136,706	\$225,986,432	\$133,559,517	\$257,590,757	3,430.94
COST NO FEE	\$43,415,635	\$18,321,669	\$9,264,434	\$15,829,532	203.74
Cost Plus Award Fee	\$2,591,828,592	\$642,810,829	\$590,607,659	\$1,358,410,105	37,462.71
Cost Plus Fixed Fee	\$9,862,570,535	\$4,335,104,311	\$2,102,593,031	\$3,424,873,193	43,706.24
Cost Plus Incentive Fee	\$1,430,093,919	\$706,553,813	\$258,976,695	\$464,563,411	4,455.68
Cost Sharing	\$1,444,612	\$4,608	\$743,078	\$696,926	7.12
Firm Fixed Price	\$11,913,154,684	\$5,192,280,432	\$1,993,466,809	\$4,727,407,442	63,610.72
Fixed Price Award Fee	\$28,388,570	\$17,760,978	\$6,381,989	\$4,245,603	65.81
Fixed Price Incentive	\$474,201,278	\$328,529,806	\$120,737,792	\$24,933,680	275.22
FIXED PRICE LEVEL OF EFFORT	\$981,179,769	\$432,559,627	\$150,813,587	\$397,806,555	4,984.31
FIXED PRICE REDETERMINATION	\$367,598,201	\$328,787,216	\$417,302	\$38,393,682	357.95
Fixed Price with Economic Price Adjustment	\$6,870,204	\$2,540,950	\$1,415,047	\$2,914,208	68.28
Fixed Price with Prospective Price Redetermination	\$30,538,315	\$9,166,862	\$9,728,059	\$11,643,394	94.05
Labor Hours	\$426,737,901	\$146,031,638	\$10,539,173	\$270,167,090	3,373.82
ORDER DEPENDENT (IDV ALLOWS PRICING ARRANGEMENT TO BE DETERMINED SEPARATELY FOR EACH ORDER)	\$126,587,152	\$56,766,806	\$11,602,017	\$58,218,329	563.03
OTHER (APPLIES TO AWARDS WHERE NONE OF THE ABOVE APPLY)	\$4,033,806	\$859,002	\$1,473,203	\$1,701,601	21.12
Time and Materials	\$5,465,273,009	\$1,717,590,929	\$1,139,251,861	\$2,608,430,219	20,841.73
Contract Data Not Available	\$135,342,980	\$51,036,194	\$19,444,202	\$64,862,585	818.61
Total	\$34,826,480,339	\$14,372,989,624	\$6,590,526,051	\$13,862,964,663	185,654.23

(*) Indirect costs include profit, general and administrative costs, the cost of the management and administrative support structure within the contractor, and the leave, benefits and retirement costs of the contracted direct labor hours.

Army FY 2014 Inventory of Contracts for Services

Location – Country

Country	Contract Invoices	Indirect Cost [*]	Direct Non-Labor Cost	Direct Labor Dollar	Number of Contractor FTEs
Afghanistan	\$5,207,592,082	\$1,659,464,938	\$1,486,201,956	\$2,061,925,187	44,156.24
Aland Islands	\$496,560	\$102,036	\$263,998	\$130,526	2.84
American Samoa	\$844,732	\$627,615	\$15,905	\$201,212	4.39
Australia	\$93,066	\$27,869	\$681	\$64,516	0.89
Azerbaijan	\$88,941	\$35,262	\$30,912	\$22,767	0.77
Azores	\$8,458	\$4,049	\$311	\$4,099	0.03
Bahrain	\$2,533,313	\$387,977	\$1,120,090	\$1,025,245	32.05
Barbados	\$2,305	\$1,558	\$3	\$744	0.01
Belgium	\$4,830,136	\$1,171,965	\$1,342,315	\$2,315,855	27.34
Belize	\$79,735	\$75,271	\$7,271	\$15,193	0.23
Bosnia and Herzegovina	\$68,066	\$33,632	\$2,189	\$32,244	0.70
Bulgaria	\$3,111,241	\$6,749	\$1,697,941	\$1,406,551	89.01
Burkina Faso	\$36,209	\$0	\$4,934	\$31,275	0.13
Burundi	\$5,850	\$185	\$1,709	\$3,957	0.03
Canada	\$181,969,303	\$159,673,910	\$5,566,386	\$16,729,007	195.27
Chad	\$14,636	\$117	\$4,516	\$10,003	0.08
China	\$286,559	\$116,078	\$160,789	\$9,692	0.08
Columbia	\$12,423,606	\$2,512,083	\$3,632,277	\$6,279,246	203.55
Costa Rica	\$154,910	\$0	\$36,182	\$118,728	1.15
Croatia	\$69,693	\$14,455	\$26,282	\$28,955	0.96
Cuba	\$35,363,058	\$10,252,053	\$3,838,327	\$21,272,678	201.96
Czech Republic	\$6,143,907	\$3,025,720	\$3,065,663	\$52,524	1.16
Denmark	\$449,869	\$325,518	\$0	\$124,351	1.24
Djibouti	\$6,357,472	\$2,295,636	\$1,235,630	\$2,826,206	18.54
Dominica	\$5,762	\$3,894	\$7	\$1,860	0.03
Dominican Republic	\$85,361	\$46,587	\$5,065	\$33,708	0.29
Egypt	\$741,297	\$220,017	\$295,273	\$226,007	3.99
El Salvador	\$149,602	\$92,777	\$87	\$56,736	0.69
Georgia	\$4,768,813	\$1,890,092	\$314,977	\$2,563,744	67.52
Germany	\$600,094,526	\$159,864,587	\$91,590,692	\$348,639,246	4,484.32
Ghana	\$2,413,415	\$2,017,050	\$0	\$396,365	2.81
Greece	\$6,688,906	\$2,615,025	\$416,526	\$3,657,355	26.78
Grenada	\$6,961	\$4,705	\$9	\$2,247	0.03
GUAM	\$884,694	\$477,032	\$48,687	\$358,976	6.60
Guatemala	\$718,828	\$450,704	\$19,162	\$248,962	9.06
Guinea	\$68,488	\$52,488	\$0	\$16,000	3.80
Haiti	\$426,658	\$225,122	\$144,873	\$56,663	0.52
Honduras	\$18,721,130	\$9,876,663	\$2,503,630	\$6,340,837	477.49
Hungary	\$205,957	\$102,452	\$77,607	\$25,857	0.53
India	\$6,595	\$549	\$0	\$6,045	0.15
Indonesia	\$771,412	\$500,590	\$34,962	\$235,860	1.34
Iraq	\$37,785,201	\$23,735,027	\$8,724,636	\$5,325,538	309.57
Israel	\$1,624,054	\$711,611	\$134,559	\$777,884	11.77
Italy	\$247,097,556	\$131,389,058	\$103,170,570	\$12,537,929	204.59
Jamaica	\$24,680	\$16,681	\$32	\$7,967	0.12
Japan	\$40,481,711	\$15,034,409	\$5,912,549	\$19,534,754	302.59
Jordan	\$15,761,838	\$7,033,476	\$4,275,112	\$4,453,249	71.18
Kazakhstan	\$496,561	\$434,313	\$57,773	\$4,475	0.17
Kenya	\$2,549,841	\$910,899	\$1,010,971	\$623,971	3.95
Korea (South)	\$383,585,876	\$150,962,536	\$98,547,635	\$134,075,706	2,095.49
Kosovo	\$5,316,293	\$1,911,139	\$639,971	\$2,765,183	39.81
Kuwait	\$953,818,095	\$294,719,940	\$276,429,750	\$382,668,406	12,442.64
Kyrgyzstan	\$19,492,372	\$14,466,648	\$1,726,272	\$3,299,452	127.05
Lebanon	\$39,448	\$34,366	\$0	\$5,082	0.08
Marshall Islands	\$2,801,592	\$718,732	\$822,817	\$1,260,043	16.18
Mauritania	\$661,603	\$178,006	\$82,962	\$400,635	2.30
Mauritius	\$4,920,421	\$3,947,831	\$141,302	\$831,288	16.47
Mexico	\$121,702	\$81,327	\$31,542	\$6,832	0.13
Moldova	\$10,861,072	\$744,134	\$8,105,694	\$2,011,244	8.83
Monolia	\$116,703	\$77,328	\$0	\$39,375	2.76
Montenegro	\$6,697	\$0	\$1,871	\$4,826	0.03
Netherlands	\$1,226,163	\$194,408	\$432,879	\$598,876	7.63
Nicaragua	\$87,518	\$57,874	\$95	\$29,549	0.40
Niger	\$383,612	\$48,038	\$28,334	\$307,241	2.45
Nigeria	\$810,690	\$174,430	\$580,713	\$55,547	0.37
Norway	\$2,188,030	\$1,175,961	\$9,475	\$1,002,594	3.18
Oman	\$29,908,246	\$26,152,382	\$1,299,837	\$2,456,027	76.13
Pakistan	\$10,416,142	\$4,820,135	\$1,456,525	\$4,130,483	135.17
Panama (formerly PN)	\$1,663,498	\$496,840	\$568,443	\$508,215	14.52
Paraguay	\$162,718	\$0	\$119,427	\$43,291	0.53
Peru	\$511,942	\$130,903	\$331,010	\$50,029	0.52
Philippines	\$914,254	\$98,735	\$512,853	\$302,666	15.73
Poland	\$2,070,961	\$793,107	\$528,452	\$749,403	8.21
Portugal	\$256,103	\$45,534	\$107,074	\$103,495	2.24
Puerto Rico	\$3,604,707	\$1,587,601	\$105,489	\$1,911,616	31.61
Oatar	\$87,969,269	\$11,563,953	\$25,831,794	\$50,573,522	1,258.90
Romania	\$12,582,995	\$128,452	\$7,001,153	\$5,453,390	359.87
Russia	\$222,514	\$48,177	\$4,428	\$169,909	0.80
Saudi Arabia	\$5,900,206	\$643,324	\$5,084,749	\$232,133	2.23
Senegal	\$17,374	\$10,024	\$0	\$7,350	1.21
Singapore	\$1,683,482	\$0	\$1,125,506	\$557,976	4.49
Slovenia	\$288,786	\$143,670	\$108,819	\$36,298	0.55
Somalia	\$5,973,109	\$1,044,927	\$1,097,553	\$3,830,629	52.98
Spain	\$2,635,579	\$657,674	\$933,081	\$1,044,824	19.85
Sri Lanka	\$65,100	\$0	\$60,000	\$5,100	0.84
Sweden	\$92,204	\$56,300	\$12,582	\$23,322	0.20
Taiwan (People's Republic)	\$1,983,009	\$1,496,796	\$245,173	\$241,040	1.85
Tajikistan	\$3,935,135	\$905,754	\$2,984,208	\$45,173	0.43
Thailand	\$747,744	\$224,959	\$10,329	\$512,456	15.38
The Bahamas	\$30,310	\$8,955	\$1,457	\$19,899	0.26
Tunisia	\$73,778	\$20,013	\$8,571	\$45,194	0.18
Turkey	\$6,136,654	\$838,897	\$2,353,383	\$2,944,375	89.00
Turks and Caicos Islands	\$25,440,959	\$22,852,219	\$12,977	\$2,575,764	28.15
Tuvalu	\$9,816	\$3,976	\$5,508	\$322	0.00
Uganda	\$11,494,682	\$2,004,407	\$5,280,338	\$4,209,937	32.91
Ukraine	\$41,216	\$16,695	\$23,126	\$1,394	0.01
United Arab Emirates	\$42,915,542	\$10,294,713	\$19,800,376	\$12,820,453	569.24
United Kingdom	\$11,987,570	\$1,935,245	\$911,000	\$9,141,325	58.88
United States	\$26,703,101,713	\$11,616,617,708	\$4,390,312,466	\$10,696,171,539	116,102.07
United States Minor	\$32,523	\$7,485	\$0	\$25,038	0.14
Virgin Islands, U.S.	\$271,778	\$4,871	\$11,574	\$255,334	3.97
Yugoslavia	\$19,237,284	\$1	\$7,757,452	\$11,479,830	1,072.76
Total	\$34,826,480,339	\$14,372,989,624	\$6,590,526,051	\$13,862,964,663	185,654.23

(*) Indirect costs include profit, general and administrative costs, the cost of the management and administrative support structure within the contractor, and the leave, benefits and retirement costs of the contracted direct labor hours.

Army FY 2014 Inventory of Contracts for Services

Location – State

State	Contract Invoices	Indirect Cost [*]	Direct Non-Labor Cost	Direct Labor Dollar	Number of Contractor FTEs
Alabama	\$4,040,654,882	\$1,409,886,582	\$681,297,929	\$1,949,470,370	14,503.91
Alaska	\$150,889,167	\$52,142,470	\$57,351,118	\$41,395,579	572.05
AMERICAN SAMOA	\$27,655	\$11,927	\$0	\$15,728	0.30
Arizona	\$1,109,664,530	\$485,921,595	\$189,406,752	\$434,336,183	4,923.19
Arkansas	\$27,568,944	\$9,265,427	\$3,478,967	\$14,824,549	218.70
California	\$1,468,487,353	\$719,004,686	\$299,592,926	\$449,889,741	4,837.38
Colorado	\$589,252,740	\$183,747,826	\$174,736,170	\$230,768,744	2,945.11
Connecticut	\$67,832,750	\$40,385,221	\$17,342,967	\$10,104,562	167.53
Delaware	\$30,201,804	\$11,784,912	\$3,493,146	\$14,923,745	226.62
District of Columbia	\$185,984,030	\$67,795,450	\$20,006,742	\$98,181,838	653.59
FEDERATED STATES OF MICRONESIA	\$59,124,875	\$54,731,264	\$0	\$4,393,611	57.95
Florida	\$1,144,112,819	\$706,786,401	\$161,607,205	\$275,719,213	2,912.78
Georgia	\$983,574,140	\$375,935,792	\$207,025,711	\$400,612,637	6,381.91
GUAM	\$558,854	\$179,687	\$38,567	\$340,600	5.22
Hawaii	\$263,874,895	\$83,606,016	\$63,064,774	\$117,204,105	1,467.14
Idaho	\$7,660,766	\$2,166,239	\$2,803,825	\$2,690,702	37.56
Illinois	\$240,753,306	\$104,575,514	\$19,824,633	\$116,353,158	1,157.41
Indiana	\$129,737,766	\$51,249,988	\$7,625,599	\$70,862,178	853.23
Iowa	\$48,352,351	\$12,321,063	\$3,951,537	\$32,079,757	167.73
Kansas	\$263,578,716	\$105,311,593	\$41,905,699	\$116,361,424	1,738.31
Kentucky	\$1,127,336,811	\$569,640,928	\$161,038,825	\$396,657,058	6,013.86
Louisiana	\$301,131,824	\$133,715,335	\$47,554,071	\$119,862,418	2,454.69
Maine	\$6,359,132	\$3,137,254	\$1,022,917	\$2,198,961	29.83
MARSHALL ISLANDS	\$681,701	\$193,272	\$250,178	\$238,251	2.37
Maryland	\$2,331,991,289	\$820,203,558	\$393,006,132	\$1,118,781,599	9,565.29
Massachusetts	\$687,757,158	\$338,643,510	\$142,942,155	\$206,171,493	1,888.69
Michigan	\$756,160,822	\$448,081,273	\$85,569,714	\$222,509,835	2,357.52
Minnesota	\$213,025,943	\$135,832,772	\$56,381,425	\$20,811,747	238.82
Mississippi	\$107,912,480	\$34,175,405	\$21,971,716	\$51,765,358	728.42
Missouri	\$172,592,832	\$71,986,639	\$26,662,233	\$73,943,961	1,290.69
Montana	\$6,513,180	\$2,739,013	\$1,519,336	\$2,254,831	32.79
Nebraska	\$29,478,788	\$9,085,031	\$10,424,236	\$9,969,522	103.33
Nevada	\$61,656,608	\$43,824,026	\$5,994,973	\$11,837,610	114.48
New Hampshire	\$27,911,417	\$18,695,105	\$2,145,299	\$7,071,013	74.69
New Jersey	\$756,773,952	\$298,988,229	\$156,582,654	\$301,203,069	2,364.83
New Mexico	\$243,614,039	\$78,686,780	\$70,593,818	\$94,333,442	1,250.59
New York	\$429,316,792	\$245,552,514	\$62,344,318	\$121,419,959	1,598.19
North Carolina	\$476,101,909	\$176,948,990	\$82,374,037	\$216,778,882	3,135.60
North Dakota	\$4,668,639	\$1,805,313	\$684,615	\$2,178,711	35.30
Ohio	\$224,324,363	\$147,809,874	\$30,985,758	\$45,528,731	522.33
Oklahoma	\$154,083,391	\$56,937,097	\$23,963,910	\$73,182,385	1,427.48
Oregon	\$81,657,903	\$9,626,602	\$54,246,993	\$17,784,308	193.26
PALAU	\$989,338	\$588,976	\$84,419	\$315,943	3.82
Pennsylvania	\$371,202,978	\$179,088,355	\$80,558,817	\$111,555,805	1,220.37
PUERTO RICO	\$11,167,933	\$3,691,410	\$2,965,307	\$4,511,215	100.64
Rhode Island	\$8,093,527	\$3,887,300	\$1,150,313	\$3,055,915	39.97
South Carolina	\$156,149,343	\$63,909,984	\$16,216,279	\$76,023,081	1,549.18
South Dakota	\$2,583,329	\$1,197,167	\$98,448	\$1,287,714	19.82
Tennessee	\$55,508,486	\$25,069,728	\$6,980,987	\$23,457,772	235.85
Texas	\$2,574,445,055	\$1,397,533,597	\$296,700,241	\$880,211,217	13,205.64
Utah	\$166,963,684	\$88,450,833	\$14,433,442	\$64,079,409	807.34
Vermont	\$9,495,679	\$4,015,815	\$2,091,112	\$3,388,753	41.62
VIRGIN ISLANDS	\$3,081,378	\$1,044,355	\$30,001	\$2,007,022	17.60
Virginia	\$3,778,784,331	\$1,461,923,131	\$496,339,635	\$1,820,521,566	15,959.76
Washington	\$358,441,076	\$192,350,650	\$27,012,802	\$139,077,624	2,298.84
West Virginia	\$73,025,431	\$26,079,100	\$23,510,822	\$23,435,509	318.85
Wisconsin	\$85,064,008	\$26,771,802	\$26,876,764	\$31,415,442	851.32
Wyoming	\$1,870,425	\$561,412	\$333,800	\$975,213	14.91
APO (US)	\$33,292,398	\$17,335,920	\$2,115,699	\$13,840,779	165.89
Total	\$26,703,101,713	\$11,616,617,708	\$4,390,312,466	\$10,696,171,539	116,102.07

(*) Indirect costs include profit, general and administrative costs, the cost of the management and administrative support structure within the contractor, and the leave, benefits and retirement costs of the contracted direct labor hours.

Army FY 2014 Inventory of Contracts for Services

Weapon System Support in Theater

Country	Weapon System Description	Contract Invoices	Indirect Cost [*]	Direct Non-Labor Cost	Direct Labor Dollar	Number of Contractor
Afghanistan	Abrams Tank - SEP	\$141,666	\$105,160	\$7,247	\$29,260	0.45
Afghanistan	Airplane, ABN Recon	\$35,284,035	\$13,709,214	\$11,091,018	\$10,483,803	133.87
Afghanistan	Airplane, Cargo Trans	\$579,370	\$251,890	\$213,309	\$114,172	2.97
Afghanistan	Airplane, Recon	\$5,881,792	\$4,786,266	\$431,672	\$663,854	8.66
Afghanistan	Airplane, Utility	\$17,360,801	\$8,925,994	\$326,887	\$8,107,920	23.99
Afghanistan	AN/TMQ-41 (Profiler/MMS)	\$133,005	\$57,826	\$48,969	\$26,210	0.62
Afghanistan	AN/TTC-61; AN/TTC-59: OM-	\$50,043	\$30,612	\$0	\$19,431	0.30
Afghanistan	Apache, AH-64D unique	\$570,579	\$13,958	\$21,380	\$535,241	1.40
Afghanistan	Army Battle Command system	\$524,558	\$21,113	\$72,715	\$430,730	3.65
Afghanistan	Artillery Locating Radar	\$190,440	\$82,797	\$70,115	\$37,528	0.93
Afghanistan	Blue Force Tracking	\$207,970	\$138,920	\$0	\$69,050	0.82
Afghanistan	Buffalo/RG31/Husky/IVMMD	\$309,386,802	\$190,976,445	\$77,063,711	\$41,346,646	953.76
Afghanistan	C-23 Sherpa, Fixed Wing	\$70,989,593	\$15,370,272	\$1,412,533	\$54,206,789	305.83
Afghanistan	Combat Survivor/Evader	\$1,070,142	\$465,261	\$393,998	\$210,884	3.71
Afghanistan	Communications Central	\$3,872,131	\$2,637,414	\$547,522	\$687,195	9.89
Afghanistan	Counter Improvised	\$6,043,441	\$4,006,845	\$123,354	\$1,913,242	9.42
Afghanistan	Countermeasures Set,	\$1,564,017	\$679,980	\$575,829	\$308,208	8.35
Afghanistan	Enhanced Position Location	\$4,183,041	\$2,307,021	\$259,848	\$1,616,173	18.64
Afghanistan	Environmental Control	\$866,166	\$376,579	\$318,899	\$170,688	3.21
Afghanistan	Force Provider Module	\$317,307	\$137,954	\$116,824	\$62,529	1.29
Afghanistan	Force XXI Battle Command	\$3,526,071	\$1,889,259	\$0	\$1,636,812	19.84
Afghanistan	Guardrail	\$1,723,043	\$95,028	\$745,990	\$882,024	21.67
Afghanistan	Handheld Standoff Mine	\$2,016,450	\$544,541	\$128,629	\$1,343,280	4.82
Afghanistan	Installation Protection	\$767,342	\$357,145	\$150,045	\$260,152	2.33
Afghanistan	Joint Network Node (JNN)	\$3,062,105	\$1,513,922	\$347,328	\$1,200,855	11.93
Afghanistan	Kiowa Warrior Helicopter,	\$3,174,000	\$2,568,984	\$69,693	\$535,324	7.07
Afghanistan	MultiChannel Radios	\$1,369,515	\$599,621	\$469,543	\$300,352	7.39
Afghanistan	Night Vision Goggles	\$556,808	\$242,081	\$205,002	\$109,726	2.97
Afghanistan	Patriot	\$383,980	\$166,941	\$141,371	\$75,668	2.01
Afghanistan	Radio Receiving Set	\$2,082,395	\$1,453,609	\$216,040	\$412,745	6.49
Afghanistan	Radio Set: HF, AN/VRC-	\$1,221,912	\$531,245	\$449,875	\$240,792	1.51
Afghanistan	Rapid Assessment and	\$17,270,557	\$11,639,995	\$0	\$5,630,562	65.02
Afghanistan	Satellite Communication	\$70,765	\$69,550	\$0	\$1,215	0.02
Afghanistan	Shadow UAV	\$5,175,204	\$2,889,207	\$241,184	\$2,044,813	19.39
Afghanistan	Stryker -Infantry Carrier	\$42,293,124	\$34,162,944	\$0	\$8,130,180	155.69
Afghanistan	Stryker -Nuclear Bio Chem	\$4,683,103	\$795,955	\$785,605	\$3,101,543	47.17
Afghanistan	Stryker -	\$3,096,704	\$1,346,339	\$1,140,123	\$610,242	14.93
Afghanistan	Tactical Airspace	\$261,311	\$117,942	\$30,677	\$112,692	1.62
Afghanistan Total		\$551,951,285	\$306,065,825	\$98,216,933	\$147,668,527	1,883.65
Iraq Total		\$20,798,168	\$16,405,978	\$2,864,628	\$1,527,562	17.04
Kuwait Total		\$193,544,837	\$26,791,029	\$60,894,989	\$105,858,819	2,885.32
Qatar Total		\$12,862,071	\$3,649,971	\$3,537,847	\$5,674,253	178.85
Saudi Arabia		\$45,364	\$0	\$0	\$45,364	0.07
United Arabs		\$11,551,371	\$8,960,010	\$909,669	\$1,681,692	22.54
Grand Total		\$790,753,096	\$361,872,812	\$166,424,066	\$262,456,218	4,987.46

(*) Indirect costs include profit, general and administrative costs, the cost of the management and administrative support structure within the contractor, and the leave, benefits and retirement costs of the contracted direct labor hours.

Army FY 2014 Inventory of Contracts for Services

Subcontractor

Country	Direct Labor Dollar	Sub-Contractor FTEs
Afghanistan	\$208,079,560	1,988.73
American Samoa	\$34,850	0.89
Bahrain	\$728,873	27.77
Belgium	\$618,082	6.95
Bosnia and Herzegovina	\$32,244	0.70
Canada	\$18,000	0.09
Costa Rica	\$118,728	1.15
Croatia	\$28,955	0.96
Cuba	\$5,986,248	93.10
Czech Republic	\$28,516	0.98
Djibouti	\$2,067,477	13.83
Egypt	\$26,657	0.33
Georgia	\$1,966	0.02
Germany	\$16,716,456	225.20
Greece	\$77,514	1.10
GUAM	\$216,404	3.94
Honduras	\$511,815	2.88
Hungary	\$25,887	0.53
Indonesia	\$1,035	0.01
Iraq	\$403,862	10.96
Italy	\$621,204	10.28
Japan	\$8,956,695	181.62
Jordan	\$3,148,315	60.08
Korea (South)	\$14,256,106	302.14
Kuwait	\$17,593,812	320.53
Mongolia	\$39,375	2.76
Netherlands	\$83,422	1.68
Oman	\$165,722	4.87
Pakistan	\$2,514,804	120.44
Poland	\$112,349	1.24
Portugal	\$32,244	0.70
Puerto Rico	\$79,928	1.23
Qatar	\$2,113,526	25.38
Romania	\$38,040	0.92
Russia	\$169,909	0.80
Saudi Arabia	\$67,738	1.58
Singapore	\$557,168	4.48
Slovenia	\$36,298	0.55
Spain	\$115,268	2.39
Sweden	\$18,114	0.16
Taiwan (People's Republic of China)	\$205,356	1.52
Thailand	\$22,917	1.46
Turkey	\$32,244	0.70
Turks and Caicos Islands	\$8,677	0.10
United Arabs Emirates	\$10,421,008	540.88
United Kingdom	\$536,027	8.20
United States	\$1,547,847,002	17,103.87
United States Minor Outlying Islands	\$25,038	0.14
Total	\$1,845,541,436	21,080.83

Subcontractors do not report invoiced and direct non-labor dollar amounts. These amounts are reported by the prime contractor for the entire task delivery order.

Army FY 2014 Inventory of Contracts for Services

Small Business

Command	Contract Invoices	Indirect Cost [*]	Direct Non-Labor Cost	Direct Labor Dollar	Number of Contractor FTEs
Department of Defense Agencies	\$66,330,613	\$25,475,040	\$5,803,915	\$35,051,658	315.64
Eighth US Army	\$443,090	\$64,992	\$197,102	\$180,996	1.05
Headquarters DA, Human Resources	\$10,953,873	\$5,160,409	\$31,633	\$5,761,832	134.86
Headquarters DA, Other Activities	\$4,790,881	\$762,576	\$2,125,702	\$1,902,603	25.53
Headquarters DA, Secretariat and	\$191,345,303	\$78,163,681	\$12,005,054	\$101,176,569	823.66
Headquarters DA, Staff Support	\$68,795,882	\$12,185,394	\$11,977,120	\$44,633,368	258.70
Joint IED Defeat Organization	\$20,989,938	\$8,788,963	\$820,376	\$11,380,599	76.89
United States European Command	\$72,593	\$1,300	\$0	\$71,233	0.11
US Army Accessions Command	\$39,840,761	\$18,174,627	\$1,301,565	\$20,364,569	253.43
US Army Acquisition Support	\$530,407,600	\$243,133,815	\$30,942,883	\$256,330,902	2,243.16
US Army Central Command	\$5,921,613	\$1,026,812	\$3,513,471	\$1,381,330	14.78
US Army Corps of Engineers	\$409,477,435	\$179,034,218	\$131,782,230	\$98,660,987	1,310.52
US Army Criminal Investigation	\$7,261,905	\$1,394,770	\$4,329,785	\$1,537,350	17.79
US Army Cyber Command/ 2A	\$615,570	\$64,911	\$963	\$549,696	4.70
US Army Europe	\$323,191	\$72,969	\$3,551	\$246,671	2.59
US Army Forces Command	\$66,516,407	\$20,684,366	\$7,641,356	\$38,190,685	659.81
US Army Installation Management	\$560,845,778	\$208,135,348	\$107,650,271	\$245,060,159	4,899.12
US Army Intelligence and Security	\$68,216,422	\$24,493,186	\$3,021,026	\$40,702,209	367.07
US Army Materiel Command	\$1,510,891,852	\$752,926,087	\$166,947,406	\$591,018,360	5,975.37
US Army Medical Command	\$527,587,033	\$151,928,377	\$31,896,396	\$343,762,259	3,797.25
US Army Military District of	\$2,806,406	\$926,268	\$481,373	\$1,398,765	41.03
US Army National Guard	\$153,136,901	\$37,721,194	\$35,259,526	\$80,156,181	1,182.41
US Army Network Enterprise	\$94,954,008	\$39,418,698	\$6,754,744	\$48,780,566	776.23
US Army North	\$158,004	\$54,004	\$0	\$104,000	1.25
US Army Pacific	\$1,746,840	\$479,266	\$122,542	\$1,145,032	15.67
US Army Reserve Command	\$65,327,689	\$14,207,728	\$19,784,005	\$31,335,956	661.07
US Army South	\$9,396,973	\$2,519,617	\$397,792	\$6,479,564	97.58
US Army Space and Missile Defense	\$202,850,821	\$103,978,218	\$20,548,351	\$78,324,253	649.55
US Army Special Operations	\$13,473,907	\$4,299,244	\$235,900	\$8,938,763	137.69
US Army Test and Evaluation	\$128,611,459	\$29,378,736	\$21,895,799	\$77,336,924	877.69
US Army Training and Doctrine	\$222,547,674	\$86,571,755	\$15,347,740	\$120,628,180	1,674.73
US Military Academy	\$2,773,246	\$584,479	\$1,022,190	\$1,166,577	14.80
Total	\$4,989,411,666	\$2,051,811,105	\$643,841,766	\$2,293,758,795	27,311.76

(*) Indirect costs include profit, general and administrative costs, the cost of the management and administrative support structure within the contractor, and the leave, benefits and retirement costs of the contracted direct labor hours.