

INCLUSION OF PLAN ON THE FINANCIAL MANAGEMENT WORKFORCE IN THE STRATEGIC WORKFORCE PLAN OF THE DEPARTMENT OF DEFENSE (SEC. 1053)

The House bill contained a provision (sec. 1063) that would require an assessment of the financial management workforce of the Department of Defense and a plan for addressing any gaps in capabilities of that workforce.

The Senate amendment contained no similar provision.

The Senate recedes with an amendment that would require the Secretary of Defense to assess and plan the Department's financial management workforce through the strategic workforce plan established pursuant to section 115b of title 10, United States Code.

SEC. 1053. INCLUSION OF PLAN ON THE FINANCIAL MANAGEMENT WORKFORCE IN THE STRATEGIC WORKFORCE PLAN OF THE DEPARTMENT OF DEFENSE.

Section 115b of title 10, United States Code, is amended—

- (1) by redesignating subsections (e) and (f) as subsections (f) and (g), respectively; and (2) by inserting after subsection (d) the following new subsection (e):

“(e) FINANCIAL MANAGEMENT WORKFORCE.—

- (1) Each strategic workforce plan under subsection (a) shall include a separate chapter to specifically address the shaping and improvement of the financial management workforce of the Department of Defense, including both military and civilian personnel of that workforce.
- (2) For purposes of paragraph (1), each plan shall include, with respect to the financial management workforce of the Department—
- (A) an assessment of the matters set forth in subparagraphs (A) through (D) of subsection (b)(1);
- (B) a plan of action meeting the requirements set forth in subparagraphs (A) through (F) of subsection (b)(2);
- (C) specific steps that the Department has taken or plans to take to develop appropriate career paths for civilian employees in the financial management field and to implement the requirements of 10 section 1599d of this title; and
- (D) a plan for funding needed improvements in the financial management workforce of the Department through the period of the current future years defense program under section 221 of this title, including a description of any continuing short falls in funding available for that workforce.”.

**TITLE 10 - ARMED FORCES
SUBTITLE A - GENERAL MILITARY LAW
PART I - ORGANIZATION AND GENERAL MILITARY POWERS
CHAPTER 2 - DEPARTMENT OF DEFENSE**

§ 115b. Annual strategic workforce plan

(a) Annual Plan Required.—

- (1) The Secretary of Defense shall submit to the congressional defense committees on an annual basis a strategic workforce plan to shape and improve the civilian employee workforce of the Department of Defense.

- (2) The Under Secretary of Defense for Personnel and Readiness shall have overall responsibility for developing and implementing the strategic workforce plan, in consultation with the Under Secretary of Defense for Acquisition, Technology, and Logistics.
- (b) Contents.— Each strategic workforce plan under subsection (a) shall include, at a minimum, the following:
- (1) An assessment of—
 - (A) the critical skills and competencies that will be needed in the future within the civilian employee workforce by the Department of Defense to support national security requirements and effectively manage the Department during the seven-year period following the year in which the plan is submitted;
 - (B) the appropriate mix of military, civilian, and contractor personnel capabilities;
 - (C) the critical skills and competencies of the existing civilian employee workforce of the Department and projected trends in that workforce based on expected losses due to retirement and other attrition; and
 - (D) gaps in the existing or projected civilian employee workforce of the Department that should be addressed to ensure that the Department has continued access to the critical skills and competencies described in subparagraphs (A) and (C).
 - (2) A plan of action for developing and reshaping the civilian employee workforce of the Department to address the gaps in critical skills and competencies identified under paragraph (1)(D), including—
 - (A) specific recruiting and retention goals, especially in areas identified as critical skills and competencies under paragraph (1), including the program objectives of the Department to be achieved through such goals and the funding needed to achieve such goals;
 - (B) specific strategies for developing, training, deploying, compensating, and motivating the civilian employee workforce of the Department, including the program objectives of the Department to be achieved through such strategies and the funding needed to implement such strategies;
 - (C) any incentives necessary to attract or retain any civilian personnel possessing the skills and competencies identified under paragraph (1);
 - (D) any changes in the number of personnel authorized in any category of personnel listed in subsection (f)(1) or in the acquisition workforce that may be needed to address such gaps and effectively meet the needs of the Department;
 - (E) any changes in resources or in the rates or methods of pay for any category of personnel listed in subsection (f)(1) or in the acquisition workforce that may be needed to address inequities and ensure that the Department has full access to appropriately qualified personnel to address such gaps and meet the needs of the Department; and
 - (F) any legislative changes that may be necessary to achieve the goals referred to in subparagraph (A).
 - (3) An assessment, using results-oriented performance measures, of the progress of the Department in implementing the strategic workforce plan under this section during the previous year.
 - (4) Any additional matters the Secretary of Defense considers necessary to address.
- (c) Senior Management, Functional, and Technical Workforce.—
- (1) Each strategic workforce plan under subsection (a) shall include a separate chapter to specifically address the shaping and improvement of the senior management, functional, and technical workforce (including scientists and engineers) of the Department of Defense.
 - (2) For purposes of paragraph (1), each plan shall include, with respect to such senior management, functional, and technical workforce—

- (A) an assessment of the matters set forth in subparagraphs (A) through (D) of subsection (b)(1);
- (B) a plan of action meeting the requirements set forth in subparagraphs (A) through (F) of subsection (b)(2);
- (C) specific strategies for developing, training, deploying, compensating, motivating, and designing career paths and career opportunities; and
- (D) specific steps that the Department has taken or plans to take to ensure that such workforce is managed in compliance with the requirements of section 129 of this title.

(d) Defense Acquisition Workforce.—

- (1) Each strategic workforce plan under subsection (a) shall include a separate chapter to specifically address the shaping and improvement of the defense acquisition workforce, including both military and civilian personnel.
- (2) For purposes of paragraph (1), each plan shall include, with respect to the defense acquisition workforce—
 - (A) an assessment of the matters set forth in subparagraphs (A) through (D) of subsection (b)(1);
 - (B) a plan of action meeting the requirements set forth in subparagraphs (A) through (F) of subsection (b)(2);
 - (C) specific steps that the Department has taken or plans to take to develop appropriate career paths for civilian employees in the acquisition field and to implement the requirements of section 1722a of this title with regard to members of the armed forces in the acquisition field; and
 - (D) a plan for funding needed improvements in the acquisition workforce of the Department through the period of the future-years defense program, including—
 - (i) the funding programmed for defense acquisition workforce improvements, including a specific identification of funding provided in the Department of Defense Acquisition Workforce Fund established under section 1705 of this title, along with a description of how such funding is being implemented and whether it is being fully used; and
 - (ii) a description of any continuing shortfalls in funding available for the acquisition workforce.

(e) Financial Management Workforce.—

- (1) Each strategic workforce plan under subsection (a) shall include a separate chapter to specifically address the shaping and improvement of the financial management workforce of the Department of Defense, including both military and civilian personnel of that workforce.
- (2) For purposes of paragraph (1), each plan shall include, with respect to the financial management workforce of the Department—
 - (A) an assessment of the matters set forth in subparagraphs (A) through (D) of subsection (b)(1);
 - (B) a plan of action meeting the requirements set forth in subparagraphs (A) through (F) of subsection (b)(2);
 - (C) specific steps that the Department has taken or plans to take to develop appropriate career paths for civilian employees in the financial management field and to implement the requirements of 10 section 1599d of this title; and
 - (D) a plan for funding needed improvements in the financial management workforce of the Department through the period of the current future years defense program under section 221 of this title, including a description of any continuing short falls in funding available for that workforce.’’.

(ef) Submittals by Secretaries of the Military Departments and Heads of the Defense Agencies.—

The Secretary of Defense shall require the Secretary of each military department and the head of each Defense Agency to submit a report to the Secretary addressing each of the matters described in this section. The Secretary of Defense shall establish a deadline for the submittal of reports under this subsection that enables the Secretary to consider the material submitted in a timely manner and incorporate such material, as appropriate, into the strategic workforce plan required by this section.

(g) Definitions.— In this section:

(1) The term “senior management, functional, and technical workforce of the Department of Defense” includes the following categories of Department of Defense civilian personnel:

(A) Appointees in the Senior Executive Service under section 3131 of title 5.

(B) Persons serving in positions described in section 5376 (a) of title 5.

(C) Highly qualified experts appointed pursuant to section 9903 of title 5.

(D) Scientists and engineers appointed pursuant to section 342(b) of the National Defense Authorization Act for Fiscal Year 1995 (Public Law 103–337; 108 Stat. 2721), as amended by section 1114 of the Floyd D. Spence National Defense Authorization Act for Fiscal Year 2001 (as enacted into law by Public Law 106–398 (114 Stat. 1654A–315)).

(E) Scientists and engineers appointed pursuant to section 1101 of the Strom Thurmond National Defense Authorization Act for Fiscal Year 1999 (5 U.S.C. 3104 note).

(F) Persons serving in the Defense Intelligence Senior Executive Service under section 1606 of this title.

(G) Persons serving in Intelligence Senior Level positions under section 1607 of this title.

(2) The term “acquisition workforce” includes individuals designated under section 1721 as filling acquisition positions.