



**SECRETARY OF DEFENSE
1000 DEFENSE PENTAGON
WASHINGTON, DC 20301-1000**

APR 2 2009

**MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN, JOINT CHIEFS OF STAFF
UNDER SECRETARY OF DEFENSE FOR ACQUISITION,
TECHNOLOGY AND LOGISTICS
UNDER SECRETARY OF DEFENSE FOR POLICY
UNDER SECRETARY OF DEFENSE FOR PERSONNEL
AND READINESS**

SUBJECT: Task Force on Contractor-Provided Combat and Security Related Training

Over the past several years, DoD has become increasingly reliant on contractors in support of the military across the range of functions, including training. In keeping with congressional and OSD mandates, contractor-provided training support has reached the point where there is a need to monitor the impact on the organic core training capabilities across the Services. To this end, the Chairman of the Joint Chiefs of Staff (CJCS) established a Task Force to assess the use of contractors in providing training in combat and security functions to military personnel.

I reviewed the Task Force's findings and recommendations and direct the Department to undertake the following actions regarding contractor-provided combat and security related training:

- **Service Secretaries shall:**
 - Review annually solicitation and contract review / approval thresholds;
 - Consider Service-provided government training as the primary means for training; and
 - Assess impact on organic "core training capability" consistent with FY 08 National Defense Authorization Act requirements.
- The Under Secretary of Defense for Acquisition, Technology and Logistics, in coordination with the Under Secretary of Defense for Personnel and Readiness (USD(P&R)), shall develop policy, which directs the tracking of contractor-provided combat and security training information to continuously monitor trends, utility, and effectiveness.



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- The USD(P&R), in coordination with the CJCS, shall develop standardized combat and security related training definitions in support of DoD policy and other guidance.

Contractor-provided combat and security related training is a high interest area, requiring focused attention to achieve consistency and desired effects. The Services will continue to monitor trends, utility, and effectiveness of this training to ensure it is in compliance with law and regulation, and meets emerging requirements where operational necessity dictates.

A handwritten signature in black ink, appearing to read "R. B. ...". The signature is written in a cursive style with a large initial letter.