

Inventory Process

The Army FY 2009 inventory of service contracts adheres to the reporting criteria set forth in 10 USC § 2330a as amended by NDAA 08 § 807. The Army FY 2009 inventory was produced from the Army Contractor Manpower Reporting Application (CMRA). CMRA captures data from contractors on the number of labor hours expended by function, funding source, and mission supported. Contractors reported the services provided to the Army in fiscal year (FY) 2009 into the CMRA during the first quarter of FY 2010. The Secretary of the Army has required manpower reporting for all contracted services since January 2005. The manpower reporting requirement applies to all service contracts except utility services, foreign military sales, vertical construction and manufacturing. Contractors are also required to report services provided under contracts for supplies if those services and the CMRA requirements are identified in the Performance Work Statement (PWS) and are separately priced in the contract.

The CMRA collects data at the Contract Line Item Number (CLIN) level. As a result, multiple functions and lines of accounting can be identified for each task or delivery order reported in CMRA. We convert the number of labor hours reported to an estimate of government full time equivalents (FTEs) using the standard of 2088 annual labor hours per employee. This yields a more accurate accounting of contractor labor than a “head count”, which does not consider the number of hours a contractor employer expends under the contract. Utilizing a head count methodology could result in a significant over-estimation of contracted support.

Inventory Report

The Army FY 2009 inventory of contracts for services accounts for 262K contractor full time equivalents (FTEs) at a total invoiced amount of \$43B. This is a significant improvement over the FY 2008 inventory that accounted for 213K FTEs and \$34B. Direct labor costs for services in the inventory total \$18B.

Average labor rates are shown for descriptive purposes only. Average rates were derived from inventory data and were not used to compile inventory data. The average FTE rate based on direct labor cost is \$103K per year. However, extreme variations in labor rates across locations and functions result in high standard deviations. Therefore, average labor rates are unreliable when estimating the number of contract FTEs from the cost of contract services.

The Army inventory identified 129K contractor FTEs in the CENTCOM Theater of Operations. The DoD Synchronized Pre-deployment and Operational Tracker (SPOT)

Army FY 2009 Inventory of Contracts for Services

identified approximately 170K Army contractors in theater at the end of FY 2009. The number of contractors in the inventory is less than the number in SPOT, in part, because the inventory does not account for reconstruction contractors and it consolidates the SPOT head count of full and part-time personnel into contractor full-time equivalents.

The following tables summarize contract costs and contractor FTEs by Command, function, funding source, contract action and type, location where performed and weapon system supported. Special reports of subcontractors and small business concerns are also included. FTE Rate StdDev column entries are blank when the report category did not have a sufficient number of data points to compute the standard deviation.

When CMRA was approved by the DOD Business Initiative Council initiative on September 4, 2002, the senior leadership of DOD determined that there was no perfect metric for measuring coverage but the least problematic metric would compare invoice amounts reported in CMRA to obligated amounts reported under the contract services object class 2500 in DFAS. It is estimated that CMRA has accounted for the labor and associated costs of at least 78 percent of FY 2009 contract service dollars obligations recorded in Defense Finance and Accounting System (DFAS). The 22 percent delta between contract obligations and invoiced contract costs is attributable in part to obligations reported under the contract services object class that include goods.

Command

Command	DFAS FY09		Army FY 2009 Inventory of Contracts for Services			
	EOR 2500 Contract	Contract Invoices	Direct Labor Costs	Contractor FTEs	Average FTE Rate	FTE Rate StdDev
Headquarters Dept of the Army	\$ 5,745,343,102	\$ 1,371,968,854	\$ 800,159,864	6,203.31	\$ 132,123	\$ 88,460
US Army National Guard	\$ 1,928,577,355	\$ 376,515,002	\$ 213,916,155	3,453.06	\$ 86,300	\$ 67,352
Army Commands						
US Army Forces Command	\$ 726,504,994	\$ 691,655,729	\$ 339,879,178	9,507.01	\$ 90,927	\$ 73,624
US Army Materiel Command	\$ 7,423,360,982	\$ 17,845,505,757	\$ 8,868,946,107	141,145.01	\$ 111,741	\$ 77,590
US Army Training and Doctrine Command	\$ 1,957,338,570	\$ 2,215,167,306	\$ 932,635,474	12,144.97	\$ 91,223	\$ 72,298
Army Service Component Commands						
US Army Central Command	\$ 9,288,040,755	\$ 210,497,756	\$ 105,254,468	2,393.70	\$ 104,207	\$ 87,513
US Army North	\$ 29,766,078	\$ 5,151,346	\$ 2,793,421	49.94	\$ 88,068	\$ 31,691
US Army South	\$ 268,941,850	\$ 22,807,990	\$ 5,513,219	78.29	\$ 92,224	\$ 87,269
US Army Europe	\$ 39,488,450	\$ 202,777,310	\$ 99,566,267	2,754.51	\$ 83,490	\$ 80,527
US Army Pacific	\$ 130,988,210	\$ 44,229,822	\$ 13,113,801	287.25	\$ 118,242	\$ 102,505
Eighth US Army	\$ 101,873,233	\$ 211,334,468	\$ 118,261,947	1,554.05	\$ 77,763	\$ 78,034
US Army Special Operations Command	\$ 14,157,592	\$ 31,083,466	\$ 10,195,039	114.72	\$ 103,683	\$ 117,627
US Army Space and Missile Defense Command	\$ 414,694,915	\$ 918,857,595	\$ 414,004,856	2,803.36	\$ 151,307	\$ 91,511
Direct Reporting Units						
US Army Accessions Command	\$ 766,683,973	\$ 172,271,725	\$ 124,971,285	1,737.13	\$ 64,031	\$ 73,703
US Army Acquisition Support Command	\$ 15,267,524,086	\$ 11,367,381,967	\$ 2,873,947,133	27,111.07	\$ 123,020	\$ 82,132
US Army Corps of Engineers	\$ 1,108,223,121	\$ 342,558,827	\$ 136,837,018	2,962.63	\$ 95,439	\$ 66,942
US Army Corps of Engineers (Civil Works)	\$ -	\$ 74,467,653	\$ 36,167,633	335.47	\$ 77,994	\$ 58,900
US Army Criminal Investigation Division Command	\$ 95,415,325	\$ 88,824,996	\$ 45,862,514	520.97	\$ 217,007	\$ 156,433
US Army Installation Management Command	\$ 6,677,500,538	\$ 3,457,445,147	\$ 1,099,173,798	25,610.25	\$ 60,048	\$ 63,638
US Army Intelligence and Security Command	\$ 1,790,495,274	\$ 366,494,342	\$ 173,141,417	2,475.46	\$ 84,804	\$ 55,382
US Army Medical Command	\$ 272,369,875	\$ 1,014,702,548	\$ 700,011,145	8,423.63	\$ 127,165	\$ 92,625
US Army Military District of Washington	\$ 11,930,323	\$ 681,821	\$ 233,234	1.07	\$ 158,098	\$ 98,949
US Army Network Enterprise Technology Command	\$ 131,021,176	\$ 434,903,241	\$ 201,469,481	2,684.45	\$ 96,742	\$ 57,503
US Army Reserve Command	\$ 647,656,112	\$ 297,774,389	\$ 148,543,066	1,715.59	\$ 74,838	\$ 81,367
US Army Test and Evaluation Command	\$ 255,346,026	\$ 795,883,760	\$ 457,738,410	6,172.71	\$ 103,674	\$ 70,616
US Military Academy	\$ 47,946,526	\$ 12,419,892	\$ 7,197,020	41.97	\$ 162,838	\$ 104,786
Grand Total	55,141,188,440	42,573,362,708	17,929,532,949	262,281.57	\$ 102,983	\$ 81,106

As the review of the inventory is completed, the alignment of service contracts with Commands may change.

Army FY 2009 Inventory of Contracts for Services

Functions – Generating Force

Architect & Engineering Services	\$1 491 585 556	\$659 342 762	5 423 289	\$122 305	\$79 322
Automatic Data Processing & Telecommunication Services	\$1 225 229 964	\$588 986 700	5 392 274	\$112 329	\$71 414
Construction of Structures & Facilities	\$672 177 442	\$720 233 228	1 406 092	\$88 426	\$66 730
Education and Training Services	\$1 904 203 923	\$750 175 520	9 915 201	\$102 091	\$78 861
ADP Software Equipment and Tele Training	\$9 956 558	\$1 927 985	11 859	\$163 614	\$78 779
AIDS Training	\$407 436	\$357 036	5 926	\$59 745	
Cent & Accred for Educational Institutions	\$21 865	\$21 865	0 038	\$500 000	
Combat or Security Related Training	\$321 189 285	\$134 879 070	2 698 364	\$89 582	\$60 969
Education Services	\$499 726 627	\$70 692 821	1 140 551	\$67 217	\$92 408
Faculty Salaries for Dependent Schools	\$106 228	\$59 773	0 892	\$67 010	
Lectures for Training	\$230 115 275	\$9 857 406	61 749	\$182 976	\$115 648
Other Education & Training Services	\$341 328 053	\$187 000 991	2 776 682	\$113 354	\$75 303
Personnel Testing	\$3 570	\$150	0 007	\$21 429	
Reserve Training (Military)	\$13 409 633	\$7 931 861	109 145	\$83 206	\$72 934
Scientific & Management Education	\$735 110	\$652 591	4 791	\$248 195	\$177 642
Training Curriculum Development	\$446 621 863	\$332 969 445	3 040 225	\$68 115	\$62 893
Vocational/Technical	\$40 482 420	\$3 874 526	64 922	\$97 504	\$71 188
Installation of Equipment	\$113 926 734	\$47 850 063	396 298	\$119 400	\$95 612
Lease or Rental of Equipment	\$21 225 686	\$8 358 321	151 981	\$75 127	\$101 899
Lease or Rental of Facilities	\$1 186 032	\$233 290	2 242	\$52 103	\$102 792
Maintenance, Repair & Rebuilding of Equipment	\$6 228 415 928	\$1 262 641 599	20 109 235	\$108 402	\$87 264
Maintenance, Repair or Alteration of Real Property	\$300 650 054	\$151 329 485	3 033 205	\$53 566	\$52 861
Medical Services	\$450 366 815	\$375 481 566	3 508 310	\$142 686	\$108 410
Modification of Equipment	\$232 533 192	\$81 184 156	308 986	\$139 531	\$108 206
Natural Resources & Conservation Services	\$93 519 132	\$27 017 322	406 068	\$74 851	\$44 054
Operation of Government-Owned Facilities	\$936 383 615	\$598 064 569	13 454 949	\$53 382	\$36 561
Other Contract Services	\$201 739 994	\$24 041 748	255 631	\$85 212	\$78 092
Photographic, Mapping, Printing & Publication Services	\$25 816 540	\$14 786 082	182 422	\$112 323	\$83 352
Professional, Administrative & Management Support Services	\$9 809 202 758	\$3 989 383 034	39 953 829	\$110 624	\$76 227
Accounting Services	\$1 532 393	\$943 812	9 610	\$110 420	\$41 525
Advertising Services	\$131 693 285	\$35 852 259	717 806	\$81 248	\$87 548
Auditing Services	\$14 616	\$14 616	0 032	\$456 250	
Cent & Accred for goods & servs other than educ	\$95 000	\$95 000	0 736	\$129 076	
Communications Services	\$22 221 003	\$9 348 745	61 436	\$153 076	\$111 915
Contract Procurement & Acquisition Support Svcs	\$81 627 766	\$8 981 531	80 817	\$132 827	\$74 540
Courier & Messenger Services	\$25 271	\$13 994	0 482	\$29 032	
Data Collection Services	\$32 250 023	\$20 026 878	360 963	\$83 273	\$41 239
Educational Services	\$69 364 120	\$1 288 366	12 692	\$182 074	\$143 911
Engineering Technical Services	\$1 652 448 502	\$1 182 840 805	8 041 625	\$144 204	\$79 272
Expert Witness	\$27 762	\$27 762	0 108	\$500 000	
Financial Services	\$2 124 534	\$2 113 665	10 216	\$174 245	\$132 223
Industrial Hygiene	\$126 395	\$111 954	1 244	\$89 363	\$32 108
Information Retrieval	\$2 111 088	\$1 648 858	26 642	\$69 273	\$11 412
Intelligence Services	\$82 638 017	\$42 596 840	344 221	\$129 058	\$58 303
Land Surveys - Cadastral Svcs (non-constr)	\$18 222 266	\$4 715 998	31 308	\$128 231	\$166 694
Land Services	\$252 515	\$383 044	2 212	\$260 230	\$220 253
Logistics Support Services	\$1 052 321 256	\$516 926 590	7 284 695	\$101 130	\$59 802
Mailing & Distribution Services	\$4 048 298	\$2 092 165	69 923	\$32 810	\$12 849
Market Research and Public Opinion Services	\$288 022	\$282 450	2 424	\$162 342	\$136 368
Operations Research and Quantitative Analysis, Ser	\$28 122 002	\$17 028 953	126 302	\$89 152	\$52 251
Other Administrative Support Services	\$135 824 222	\$24 582 109	1 416 412	\$63 149	\$51 942
Other Management Support Services	\$282 516 831	\$150 382 118	1 299 814	\$122 655	\$76 229
Other Professional Services	\$622 291 565	\$398 445 062	5 601 620	\$92 112	\$62 788
Paper Shredding Services	\$22 882	\$10 519	0 331	\$35 840	\$10 986
Patent and Trademark Services	\$19 306 242	\$11 022 628	104 090	\$132 413	\$66 846
Personal Care Services	\$22 952 950	\$15 501 146	282 144	\$78 222	\$52 458
Personal Property Management Services	\$2 066 369	\$1 109 368	24 818	\$44 200	
Personal Services Contracts	\$6 831 849	\$3 902 225	102 310	\$66 304	\$49 550
Policy Review/Development Services	\$293 688 642	\$191 193 730	1 048 224	\$120 273	\$25 321
Post Office Services	\$204 552	\$101 808	3 326	\$30 156	
Program Evaluation Services	\$5 425 534	\$3 584 594	31 221	\$122 588	\$92 968
Program Management/Support Services	\$4 692 305 252	\$995 462 652	9 206 430	\$112 002	\$25 965
Program Review/Development Services	\$22 232 334	\$11 481 253	95 883	\$124 640	\$103 462
Public Relations Services	\$1 242 162	\$1 053 059	10 543	\$138 286	\$122 695
Real Estate Brokerage Services	\$988 620	\$495 032	6 101	\$41 624	\$30 821
Simulation	\$11 520 123	\$2 483 331	52 298	\$121 060	\$62 614
Specifications Development Services	\$6 698 943	\$2 616 262	20 492	\$132 893	\$38 589
Stenographic Services	\$2 332	\$2 300	0 034	\$62 642	
Systems Engineering Services	\$285 550 813	\$132 246 894	1 033 958	\$122 546	\$26 123
Technical Assistance	\$123 336 219	\$112 282 641	842 280	\$146 243	\$92 408
Technology Sharing/Utilization Services	\$12 225 684	\$2 002 496	61 850	\$109 120	\$53 806
Translation & Interpreting Services	\$1 221 335	\$1 002 860	35 052	\$42 821	\$11 408
Word Processing/Typing Services	\$9 221 222	\$8 061 623	369 002	\$51 634	\$42 240
Quality Control, Testing & Inspection Services	\$22 841 152	\$8 281 561	112 368	\$128 162	\$103 636
Research and Development	\$6 330 589 132	\$2 000 149 694	15 332 936	\$122 421	\$78 180
Salvage Services	\$85 841 214	\$18 211 222	246 168	\$23 400	\$22 294
Social Services	\$12 909 162	\$10 338 524	254 603	\$104 824	\$85 106
Special Studies & Analyses - Not R&D	\$1 192 200 899	\$132 820 041	1 024 400	\$88 628	\$52 202
Technical Representative Services	\$336 810 482	\$85 288 631	802 036	\$112 209	\$82 123
Transportation, Travel & Relocation Services	\$65 292 323	\$28 892 881	592 442	\$42 233	\$52 435
Utilities & Housekeeping Services	\$1 134 522 332	\$393 602 294	10 891 226	\$49 452	\$55 252
Carpet Lavins & Cleaning Services	\$284 262	\$55 801	1 563	\$35 624	\$9 651
Custodial - Janitorial Services	\$293 122 894	\$84 609 838	3 154 380	\$35 889	\$22 200
Electric Services	\$1 335 242	\$303 468	3 225	\$80 224	\$0
Facilities Operations Support Services	\$118 043 204	\$80 922 133	1 695 125	\$69 314	\$26 042
Fire Protection Services	\$1 080 888	\$623 942	12 366	\$55 101	\$22 166
Food Services	\$65 040 532	\$54 110 916	1 584 122	\$30 214	\$13 522
Fueling & Other Petroleum Svcs-Excluding Storage	\$9 564 424	\$8 189 681	132 896	\$48 953	\$16 000
Gas Services	\$35 455	\$8 806	0 100	\$21 295	\$52 505
Insect & Rodent Control Services	\$292 216	\$634 865	4 406	\$189 155	\$153 453
Landscaping/Groundskeeping Services	\$342 854 391	\$9 188 760	329 991	\$54 264	\$45 521
Laundry & Dry Cleaning Services	\$21 601 469	\$8 200 842	300 620	\$32 646	\$15 601
Other Housekeeping Services	\$4 231 941	\$1 263 026	46 411	\$42 412	\$48 460
Other Utilities	\$5 222 245	\$832 869	18 281	\$65 353	\$50 455
Private Security Contractors	\$209 509 215	\$126 844 281	3 021 222	\$95 222	\$90 065
Snow Removal/Salt Services	\$2 333 211	\$441 469	9 195	\$51 922	\$25 139
Telephone and/or Communications Services	\$5 422 243	\$119 523	0 695	\$161 949	\$152 550
Trash/Garbage Collection Svcs-Incl Post San Svcs	\$32 500 829	\$12 529 022	424 421	\$52 229	\$22 299
Welding & Sintering Services	\$9 282 251	\$3 204 585	61 428	\$52 223	\$22 448
Waste Treatment & Storage	\$1 168 482	\$214 522	4 524	\$60 205	\$53 059
Water Services	\$424 838	\$139 335	0 623	\$100 081	\$94 412
Grand Total	\$32 905 235 582	\$11 452 249 825	133 126 216	\$104 311	\$80 508

Army FY 2009 Inventory of Contracts for Services

Functions – Theater

	Contract Invoices	Direct Labor Costs	Contractor FTEs	Average FTE Rate	FTE Rate StdDev
Architect & Engineering Services	\$65,482,155	\$82,361,504	467.935	\$188,819	\$124,846
Automatic Data Processing & Telecommunication Services	\$464,661,677	\$201,762,819	2,742.293	\$83,952	\$68,359
Construction of Structures & Facilities	\$219,973,902	\$36,593,657	816.639	\$69,891	\$84,716
Educational and Training Services	\$5,779,632	\$5,383,142	28.404	\$165,874	\$44,250
Combat or Security Related Training	\$64,292	\$64,292	0.517	\$124,356	
Other Education & Training Services	\$2,328,302	\$2,978,615	17.198	\$175,708	\$17,222
Training/Curriculum Development	\$3,387,038	\$2,340,235	10.689	\$147,297	\$119,651
Installation of Equipment	\$69,265,458	\$2,609,328	72.763	\$68,489	\$82,650
Lease or Rental of Equipment	\$186,747,984	\$8,418,390	115.700	\$73,486	\$93,799
Lease or Rental of Facilities	\$484,807	\$242,402	4.194	\$52,531	\$22,214
Maintenance Repair & Rebuilding of Equipment	\$1,416,856,022	\$497,074,829	12,720.857	\$70,026	\$61,912
Maint & Repair of Eq/Aircraft Comps & Accys	\$119,977,558	\$47,492,437	918.093	\$57,267	\$23,178
Maint & Repair of Eq/Aircraft Structural Comps	\$11,990,125	\$3,624,999	138.619	\$46,005	\$34,238
Maint & Repair of Eq/Ammo & Explosives	\$2,050,637	\$2,897,331	64.422	\$44,974	
Maint & Repair of Eq/Chemical Products	\$3,821,128	\$2,635,795	22.510	\$123,723	\$19,896
Maint & Repair of Eq/Communication Equipment	\$30,156,890	\$25,371,705	186.169	\$113,055	\$48,845
Maint & Repair of Eq/Construction Equipment	\$5,925,651	\$1,842,504	7.715	\$212,787	\$84,632
Maint & Repair of Eq/Containers-Packaging	\$110,734,373	\$5,650,574	98.236	\$54,047	\$7,018
Maint & Repair of Eq/Electrical & Elct Equip Comps	\$595,892	\$1,171,605	6.374	\$183,810	
Maint & Repair of Eq/Fire Control Equipment	\$5,853,812	\$431,350	6.410	\$65,439	\$3,314
Maint & Repair of Eq/Guided Missiles	\$1,138,249	\$178,443	2.711	\$66,042	\$7,637
Maint & Repair of Eq/Maintenance & Repair Shop Eq	\$306,634,867	\$140,498,529	4,960.395	\$28,279	\$1,647
Maint & Repair of Eq/Materials Handling Equipment	\$129,190,102	\$26,794,863	623.659	\$43,526	\$2,552
Maint & Repair of Eq/Miscellaneous Equipment	\$202,157,418	\$81,051,477	1,377.805	\$59,769	\$51,340
Maint & Repair of Eq/Power Distribution Equipment	\$155,848,377	\$44,837,473	1,215.595	\$35,587	\$5,168
Maint & Repair of Eq/Vehicles-Trailers-Cycles	\$207,711,030	\$85,463,323	2,573.440	\$134,710	\$113,811
Maint & Repair of Eq/Vehicular Equipment Comps	\$1,273,709	\$4,358,297	18.310	\$261,205	\$84,982
Maint & Repair of Eq/Weapons	\$121,796,203	\$22,774,125	500.394	\$50,833	\$10,593
Maintenance Repair or Alteration of Real Property	\$153,797,741	\$63,024,672	2,103.956	\$40,428	\$9,812
Medical Services	\$38,962,094	\$2,400,600	37.142	\$78,543	\$51,335
Modification of Equipment	\$319,086	\$493,860	9.187	\$53,703	\$669
Natural Resources & Conservation Services	\$301,443,572	\$20,431,098	377.516	\$53,513	\$7,039
Operation of Government-Owned Facilities	\$223,671,690	\$65,037,387	2,595.069	\$75,349	\$105,453
Other Contract Services	\$175,390	\$824,243	14.877	\$57,860	\$7,453
Professional Administrative & Management Support Services	\$1,865,316,958	\$3,837,681,152	73,758.987	\$91,822	\$68,377
Contract Procurement & Acquisition Support Svcs	\$4,634,840	\$1,465,184	18.227	\$71,853	\$12,492
Data Collection Services	\$15,616,640	\$13,390,248	131.378	\$135,391	\$46,148
Engineering Technical Services	\$7,883,358	\$31,742,119	278.492	\$133,265	\$46,257
Intelligence Services	\$334,244	\$84,534	0.790	\$107,005	
Logistics Support Services	\$1,557,133,621	\$3,618,129,500	71,269.866	\$88,279	\$77,184
Mailing & Distribution Services	\$44,670,294	\$24,347,819	512.707	\$49,389	\$6,188
Operations Research and Quantitative Analysis Ser	\$380,535	\$170,532	2.352	\$72,505	
Other Administrative Support Services	\$3,476,263	\$306,131	4.644	\$91,128	\$30,878
Other Management Support Services	\$1,833,665	\$561,773	6.779	\$127,290	\$113,879
Other Professional Services	\$98,585,434	\$45,560,297	508.770	\$107,907	\$89,251
Personal Care Services	\$2,729,698	\$993,421	18.354	\$56,516	\$11,469
Program Management/Support Services	\$110,021,286	\$90,451,100	918.692	\$86,185	\$30,236
Systems Engineering Services	\$3,510,614	\$766,584	5.085	\$150,754	
Technical Assistance	\$11,926,974	\$5,605,398	40.232	\$139,178	\$7,250
Translation & Interpreting Services	\$2,579,493	\$4,106,511	42.619	\$97,493	\$17,402
Purchase of Structures & Facilities	\$6,270,563	\$159,826	3.552	\$44,547	\$2,985
Quality Control Testing & Inspection Services	\$22,557,002	\$6,377,753	62.031	\$149,155	\$173,997
Research and Development	\$141,717,402	\$30,291,667	242.328	\$180,886	\$106,210
Salvage Services	\$4,261,525	\$15,100	0.214	\$73,218	\$14,894
Social Services	\$137,392,648	\$44,348,189	1,041.285	\$41,892	\$3,471
Special Studies & Analyses - Not R&D	\$55,696,118	\$43,112,156	474.525	\$216,868	\$109,302
Technical Representative Services	\$16,755,453	\$14,694,674	150.925	\$161,685	\$78,078
Transportation Travel & Relocation Services	\$389,620,943	\$123,098,291	832.517	\$159,001	\$163,949
Utilities & Housekeeping Services	\$3,880,914,300	\$1,385,846,335	30,431.961	\$52,592	\$55,026
Custodial - Janitorial Services	\$20,506,365	\$17,947,492	254.426	\$40,068	\$43,574
Electric Services	\$38,269	\$7,654	0.623	\$12,286	
Facilities Operations Support Services	\$244,025,749	\$51,688,346	1,295.776	\$45,755	\$31,497
Fire Protection Services	\$10,253,183	\$95,253,625	382.054	\$170,296	\$211,414
Food Services	\$241,975,112	\$124,490,529	2,860.961	\$56,582	\$61,072
Laundry & Dry Cleaning Services	\$155,848,377	\$26,870,244	622.677	\$45,194	\$21,055
Other Housekeeping Services	\$6,151,910	\$38,750	5.346	\$10,000	
Other Utilities	\$157,692	\$31,538	2.395	\$13,168	
Private Security Contractors	\$2,826,627,983	\$981,716,446	23,248.290	\$48,082	\$55,025
Snow Removal/Salt Services	\$4,101,273	\$223,765	6.293	\$35,304	\$389
Trash/Garbage Collection Svcs-Incl Port San Svcs	\$112,785,010	\$25,951,595	345.932	\$110,938	\$110,084
Warehousing & Storage Services	\$6,151,910	\$274,983	40.643	\$10,000	
Waste Treatment & Storage	\$106,633,100	\$21,031,803	481.394	\$47,896	\$27,632
Water Services	\$145,658,368	\$40,319,566	885.151	\$45,221	\$14,275
Grand Total	\$9,668,124,122	\$6,472,283,074	129,104.857	\$83,670	\$87,121

Army FY 2009 Inventory of Contracts for Services

Contract Funding - Appropriation

	Contract Invoices	Direct Labor Costs	Contractor FTEs	Average FTE Rate	FTE Rate StdDev
BRAC	\$12,346,806	\$2,414,531	29.612	\$89,184	\$37,442
Family Housing	\$14,655,546	\$10,232,313	93.968	\$95,127	\$109,158
JIEDDO	\$48,566,886	\$21,449,744	211.259	\$111,793	\$106,948
Military Construction	\$40,606,613	\$14,063,645	290.215	\$96,872	\$71,670
Military Personnel	\$124,237,806	\$47,276,268	590.638	\$75,029	\$51,180
Operation and Maintenance	\$16,530,530,560	\$9,826,882,710	167,495.715	\$90,788	\$80,524
OTHER	\$14,621,232,119	\$4,442,571,521	63,445.646	\$104,895	\$81,373
Procurement	\$4,114,109,480	\$1,057,402,886	8,643.388	\$126,136	\$73,629
RDT&E	\$6,630,690,761	\$2,294,969,018	18,979.393	\$121,090	\$79,851
Working Capital Funds	\$436,383,133	\$212,270,312	2,501.739	\$109,950	\$82,326
Grand Total	\$42,573,359,708	\$17,929,532,949	262,281.573	\$102,983	\$81,106

Contract Action

	Contract Invoices	Direct Labor Costs	Contractor FTEs	Average FTE Rate	FTE Rate StdDev
BPA Order under Federal Schedule	\$187,867,408	\$109,493,965	713.950	\$166,663	\$105,951
BPA's and BPA Calls	\$699,304,355	\$490,259,576	2,716.119	\$132,090	\$92,695
Definitive Contract	\$10,345,320,202	\$3,140,438,292	43,380.026	\$100,850	\$81,950
Definitive Contract (IDC)	\$141,569,181	\$89,778,238	1,313.603	\$67,370	\$60,762
Definitive Contract (Non IDC)	\$79,508,932	\$32,971,741	556.961	\$78,215	\$70,727
Delivery Order	\$15,030,432,456	\$9,270,168,268	148,697.091	\$103,915	\$75,539
Order under Indefinite Delivery Contract	\$2,126,495,492	\$1,117,513,797	9,756.178	\$107,207	\$85,716
OTHER	\$13,770,774,914	\$3,554,502,536	52,971.282	\$100,516	\$81,012
Purchase Order	\$192,086,769	\$124,406,537	2,176.363	\$110,403	\$110,965
Grand Total	\$42,573,359,708	\$17,929,532,949	262,281.573	\$102,983	\$81,106

Contract Type

	Contract Invoices	Direct Labor Costs	Contractor FTEs	Average FTE Rate	FTE Rate StdDev
COMBINATION (APPLIES TO AWARDS WHERE TWO OR MORE	\$1,607,631,956	\$845,609,502	11,355.468	\$115,998	\$80,989
Cost	\$83,654,646	\$43,960,875	935.384	\$87,200	\$65,829
COST NO FEE	\$4,139,639,999	\$3,919,018,459	74,308.277	\$87,089	\$84,387
COST PLUS AWARD FEE	\$2,815,552,126	\$1,568,683,850	31,196.619	\$70,173	\$42,261
COST PLUS FIXED FEE	\$5,452,548,375	\$1,865,456,583	23,706.695	\$99,523	\$56,593
COST PLUS INCENTIVE FEE	\$334,968,502	\$120,861,554	2,314.772	\$114,110	\$69,410
COST SHARING	\$21,230,466	\$12,094,579	134.578	\$97,739	\$93,136
FIRM FIXED PRICE	\$5,694,584,719	\$2,157,455,267	34,996.785	\$96,947	\$86,800
Firm Fixed Price - Level of Effort	\$181,832,846	\$148,249,811	1,015.014	\$167,640	\$94,795
FIXED PRICE	\$18,081,062	\$8,359,366	215.123	\$86,848	\$81,666
Fixed Price Award Fee	\$36,829,186	\$24,010,824	477.320	\$38,886	\$7,904
Fixed Price Incentive	\$1,676,186	\$521,750	4.908	\$113,747	\$14,841
FIXED PRICE LEVEL OF EFFORT	\$13,058,954	\$5,454,001	46.136	\$150,099	\$105,376
FIXED PRICE REDETERMINATION	\$16,626,657	\$10,599,821	234.219	\$69,007	\$18,350
FIXED PRICE WITH ECONOMIC PRICE ADJUSTMENT	\$73,097,098	\$21,709,528	389.176	\$64,190	\$34,985
FP-EPA for Telecom	\$3,966,850	\$180,000	0.410	\$439,024	
Labor Hours	\$584,929,000	\$300,999,517	3,559.256	\$97,367	\$59,975
Letter	\$65,804,744	\$5,934,042	28.659	\$176,478	\$49,533
Not Reported	\$14,959,459,193	\$3,437,679,137	51,612.958	\$100,794	\$82,844
Time and Materials	\$6,468,187,144	\$3,432,694,483	25,749.816	\$137,212	\$75,985
Grand Total	\$42,573,359,708	\$17,929,532,949	262,281.573	\$102,983	\$81,106

Army FY 2009 Inventory of Contracts for Services

Location – Country

	Contract Invoices	Direct Labor Costs	Contractor FTEs	Average FTE Rate	FTE Rate StdDev
Afghanistan	\$1,553,792,243	\$894,612,869	21,102.998	\$108,365	\$86,998
Albania	\$1,151,136	\$495,207	59.238	\$17,392	\$6,401
Australia	\$21,811,731	\$135,561	2.447	\$55,382	\$177
Bahrain	\$5,640,769	\$2,043,771	113.094	\$67,976	\$55,665
Belgium	\$4,967,524	\$1,349,813	8.364	\$127,995	\$70,288
Belize	\$10,297	\$10,297	0.201	\$51,229	
Bolivia	\$755,813	\$142,852	1.612	\$88,076	\$4,064
Bosnia and Herzegovina	\$1,877,201	\$1,338,528	10.824	\$117,122	\$33,412
Bulgaria	\$657,647	\$148,980	5.946	\$25,055	
Canada	\$157,418,307	\$31,985,754	378.197	\$112,084	\$61,574
Columbia	\$5,992,498	\$1,803,285	15.465	\$142,166	\$123,085
Cuba	\$50,855,094	\$21,313,729	226.969	\$59,679	\$27,873
Czech Republic	\$445,262	\$1,138	0.036	\$31,611	
Denmark	\$92,160	\$46,955	0.890	\$52,758	
Djibouti	\$48,718,225	\$5,525,409	93.361	\$90,529	\$63,514
Dominican Republic	\$578,120	\$188,568	2.532	\$83,195	\$55,836
Ecuador	\$670,191	\$211,321	1.712	\$135,182	\$68,593
Egypt	\$3,622,223	\$983,539	13.358	\$112,398	\$77,011
El Salvador	\$6,889,790	\$172,226	2.001	\$129,594	\$140,365
Federated States of Micronesia	\$3,574	\$1,987	0.460	\$10,000	
Georgia	\$8,440,015	\$2,305,185	22.276	\$128,460	\$76,224
Germany	\$401,960,984	\$167,417,197	2,589.673	\$86,549	\$74,496
Guatemala	\$96,636	\$150,603	3.693	\$75,353	\$81,296
Haiti	\$3,911,972	\$2,525,632	396.210	\$33,522	\$33,265
Honduras	\$499,460	\$46,960	1.217	\$87,423	\$62,920
India	\$3,105,084	\$62,624	1.379	\$55,370	\$14,226
Iraq	\$7,269,274,207	\$5,246,178,711	98,028.851	\$78,228	\$84,963
Israel	\$5,328,368	\$239,872	3.087	\$124,567	\$111,110
Italy	\$200,740,382	\$8,559,235	98.291	\$116,046	\$98,623
Jamaica	\$93,501	\$42,198	0.186	\$177,700	\$174,786
Japan	\$80,636,156	\$15,001,580	272.299	\$126,700	\$92,141
Kazakhstan	\$192,575	\$52,562	0.185	\$284,119	
Korea	\$219,948,237	\$102,069,892	2,347.135	\$44,481	\$52,114
Kosovo	\$7,051,316	\$6,431,148	339.337	\$49,943	\$48,877
Kuwait	\$591,388,224	\$281,653,745	7,598.646	\$101,443	\$99,697
Kyrgyzstan	\$97,687	\$8,929	0.149	\$59,923	
Laos	\$17,219	\$6,250	0.048	\$130,208	
Lebanon	\$154,996	\$43,912	1.076	\$40,810	
Lithuania	\$30,196	\$2,500	0.033	\$75,758	
Macedonia	\$11,089,646	\$6,322,196	162.721	\$38,853	
Mali	\$5,942,039	\$69,380	0.252	\$281,066	\$8,907
Marshall Islands	\$4,530,828	\$1,210,422	18.331	\$110,697	\$67,457
Mexico	\$4,616,568	\$227,894	1.424	\$95,181	\$82,909
Netherlands	\$217,812	\$187,021	2.708	\$69,062	
Norway	\$1,470,536	\$630,832	4.795	\$131,560	
Palau	\$17,954	\$2,500	0.239	\$10,460	
Panama (formerly PN)	\$5,087,618	\$1,475,937	38.684	\$152,516	\$135,360
Peru	\$362,003	\$166,661	1.689	\$197,459	\$150,579
Philippines	\$4,707,712	\$56,358	0.586	\$154,492	\$144,699
Qatar	\$203,454,996	\$48,063,171	2,348.761	\$80,730	\$47,420
Romania	\$14,529,288	\$3,663,982	170.022	\$30,053	\$14,615
Saudi Arabia	\$49,835,035	\$1,713,107	24.740	\$165,744	\$156,815
Singapore	\$64,961	\$66,500	0.234	\$284,188	
Somalia	\$127,884	\$487,014	11.009	\$43,589	\$1,153
South Africa	\$848,380	\$926,876	3.331	\$278,258	
Suriname	\$175,995	\$25,983	0.394	\$67,524	\$3,303
Thailand	\$7,038,052	\$397,419	11.571	\$66,686	\$73,638
The Bahamas	\$482,338	\$332,247	2.744	\$121,081	
Turkey	\$3,026,734	\$2,198,301	30.977	\$70,966	
Ukraine	\$1,101,354	\$20,363	0.150	\$138,545	\$98,696
United Arabs Emirates	\$379,416	\$61,471	0.861	\$71,395	
United Kingdom	\$10,853,226	\$13,129,360	61.793	\$189,624	\$103,414
United States	\$31,584,482,316	\$11,052,787,430	125,640.081	\$109,534	\$80,356
Grand Total	\$42,573,359,708	\$17,929,532,949	262,281.573	\$102,983	\$81,106

Army FY 2009 Inventory of Contracts for Services

Location - State

State	Contract Invoices	Direct Labor Costs	Contractor FTEs	Average FTE Rate	FTE Rate StdDev
Alabama	\$3,040,428,681	\$1,538,386,952	15,986.249	\$110,294	\$72,876
Alaska	\$137,549,997	\$48,082,481	535.086	\$114,402	\$94,266
Arizona	\$1,638,719,441	\$724,743,551	6,348.239	\$108,907	\$67,016
Arkansas	\$55,945,701	\$67,703,834	961.933	\$88,443	\$56,332
California	\$1,404,271,919	\$528,644,390	6,035.745	\$112,732	\$83,268
Connecticut	\$14,254,571	\$3,184,519	35.622	\$102,760	\$73,966
Delaware	\$6,978,394	\$1,797,904	22.872	\$85,318	\$46,337
Florida	\$2,757,290,751	\$182,309,193	1,873.942	\$100,798	\$72,994
Georgia	\$872,278,265	\$424,154,873	6,984.647	\$104,256	\$83,813
Hawaii	\$183,760,957	\$82,471,946	1,076.342	\$127,877	\$113,487
Indiana	\$229,382,614	\$79,415,994	1,013.067	\$86,884	\$65,601
Iowa	\$184,046,288	\$34,541,851	267.906	\$108,438	\$88,492
Kansas	\$387,096,050	\$130,512,634	2,212.598	\$103,997	\$89,506
Kentucky	\$566,632,370	\$324,933,205	5,649.229	\$95,412	\$86,317
Louisiana	\$711,199,612	\$137,150,574	3,288.729	\$81,785	\$68,929
Maryland	\$3,449,453,877	\$612,078,220	6,711.130	\$107,404	\$71,071
Massachusetts	\$390,365,982	\$132,939,110	1,308.385	\$111,558	\$74,297
Michigan	\$1,278,152,569	\$407,872,697	3,667.818	\$115,703	\$68,876
Minnesota	\$209,556,140	\$73,720,748	649.955	\$102,036	\$87,778
Mississippi	\$183,521,981	\$76,395,443	874.045	\$86,637	\$72,324
Missouri	\$291,280,392	\$143,532,374	2,335.348	\$95,741	\$73,259
Montana	\$3,384,940	\$1,782,174	89.558	\$105,180	\$98,888
Nebraska	\$15,153,556	\$3,073,433	42.321	\$91,332	\$45,665
Nevada	\$6,134,738	\$2,038,525	31.499	\$115,949	\$93,245
New Jersey	\$2,522,836,331	\$1,194,081,461	7,909.423	\$151,615	\$83,202
New York	\$271,371,271	\$91,121,863	1,155.858	\$114,002	\$95,312
North Carolina	\$384,775,886	\$234,341,566	3,285.753	\$107,376	\$90,020
North Dakota	\$5,067,593	\$1,680,573	23.121	\$85,206	\$35,625
Rhode Island	\$18,633,726	\$4,908,691	44.863	\$83,621	\$36,633
South Dakota	\$2,835,094	\$1,009,471	16.743	\$70,238	\$45,343
Tennessee	\$58,890,534	\$17,715,881	163.269	\$91,953	\$68,801
Virginia	\$4,073,133,871	\$1,549,224,119	13,744.462	\$132,191	\$86,168
Washington	\$569,964,423	\$239,951,324	4,656.934	\$106,077	\$89,388
Wisconsin	\$107,167,940	\$37,758,571	839.871	\$72,211	\$62,951
Wyoming	\$5,391,833	\$1,439,356	21.810	\$70,383	\$32,818
Grand Total	\$31,532,724,200	\$11,047,638,652	125,546.700	\$109,653	\$80,403

Army FY 2009 Inventory of Contracts for Services

Weapon System Support

Weapon System	Contract Invoices	Direct Labor Costs	Contractor FTEs	Average FTE Rate	FTE Rate StdDev
Abrams Tank æ SEP	\$247,392,843	\$132,441,180	1,465.562	\$107,025	\$84,504
Adv Quicklook	\$8,001,255	\$7,965,216	201.848	\$48,230	\$12,506
Advanced Field Artillery Tactical Data	\$55,656,485	\$43,464,251	271.756	\$145,575	\$100,207
Air Warrior	\$5,432,243	\$4,846,776	27.253	\$133,552	\$62,742
Airborne C2 System	\$7,614,595	\$2,648,979	18.924	\$166,841	\$66,891
Airplane Cargo Trans	\$75,564,896	\$20,409,143	355.524	\$63,049	\$29,987
Airplane Cargo Trans C-26B	\$264,516	\$112,452	1.324	\$84,934	
Airplane Utility	\$318,773,209	\$137,139,447	2,258.672	\$70,811	\$43,506
Airplane Utility Cargo	\$4,716,076	\$4,716,075	40.024	\$172,054	\$43,561
AN/GRA-39	\$55,208,871	\$29,833,170	817.850	\$36,478	
AN/VRC-106 (SWLAN)	\$50,354,909	\$33,991,833	219.006	\$155,210	
Apache AH-64A TADS/PNVS	\$42,574,089	\$37,437,810	286.225	\$159,552	\$110,222
Apache AH-64D unique	\$2,536,358,972	\$178,796,673	1,176.650	\$135,202	\$67,656
ARL-C AN/ASQ-214	\$9,420,700	\$9,441,300	44.487	\$239,748	\$95,605
ARL-M AN/ASQ-223	\$19,317,020	\$9,080,224	44.472	\$314,917	\$190,275
Army Battle Command system	\$733,445,097	\$461,201,549	3,139.259	\$162,483	\$80,138
Artillery Locating Radar (Firefinder)	\$3,653,773	\$933,490	11.174	\$86,148	\$19,279
Blue Force Tracking Aviation	\$1,480,264	\$1,233,247	3.973	\$221,733	\$128,740
Brigade Subscriber Node (BSN)	\$468,580	\$725,732	7.188	\$100,964	
Buffalo/RG31/Husky/IVMMD	\$88,904,089	\$24,997,445	212.378	\$110,510	\$13,320
Centralized Technical Support Facility	\$1,607,604	\$2,485,442	9.703	\$142,023	\$165,496
Communications Central	\$57,709,385	\$20,141,009	214.641	\$90,997	\$70,563
Computer System: Digital AN/TYQ	\$2,401,409	\$2,401,409	11.643	\$157,366	\$82,663
Enhanced Position Location Reporting System	\$46,519,218	\$9,132,727	43.707	\$242,475	\$140,040
Force XXI Battle Command Brigade-and-	\$154,808,813	\$44,602,183	465.720	\$129,592	\$55,498
Fox (Reconnaissance NBC System)	\$14,010,801	\$10,921,482	55.627	\$272,793	\$89,845
Global Command and Control System	\$29,109,995	\$18,849,879	135.200	\$146,083	\$69,471
High Mobility Artillery Rocket System	\$65,112,838	\$25,890,545	456.574	\$178,732	\$141,762
I-GNAT UAV	\$322,000	\$322,000	2.586	\$124,517	
JLENS	\$10,683,138	\$13,277,387	128.854	\$169,515	\$82,088
Joint Biological Agent Identification	\$48,878,974	\$29,166,398	191.875	\$117,595	\$67,444
JTAGS	\$1,172,356	\$1,022,212	10.519	\$97,178	
Kiowa Warrior OH-58D airframe	\$10,531,771	\$3,145,862	42.158	\$147,823	\$71,947
Kiowa Warrior Helicopter components	\$47,429,321	\$5,448,062	69.530	\$78,046	\$23,237
LUH	\$12,725,889	\$12,193,799	103.929	\$131,358	\$47,253
Minefield Detection System	\$3,197,922	\$560,739	3.954	\$121,255	\$74,190
MLRS (IPDS Config only)	\$1,141,566	\$169,131	3.297	\$96,410	\$61,207
Network Operations Center - Vehicle	\$468,580	\$1,076,761	4.529	\$237,748	
Night Vision Goggles	\$85,154,277	\$26,652,133	274.941	\$167,263	\$73,617
Non-Intrusive Inspection System	\$53,290,540	\$3,414,653	42.081	\$86,838	\$25,803
Patriot	\$311,235,783	\$102,901,426	1,082.984	\$101,634	\$55,792
Satellite Communication Set AN/USC	\$36,278,309	\$22,663,289	333.610	\$105,145	\$20,150
Sentinel AN/MPQ-64 Radar	\$11,434,000	\$2,081,924	19.283	\$107,967	
Shadow UAV	\$186,564,527	\$86,532,875	707.402	\$89,158	\$53,605
SINCGARS	\$26,551,059	\$22,260,543	265.186	\$204,968	\$138,114
Single Channel Satellite Comms Terminal	\$8,012,761	\$3,771,442	25.087	\$112,181	\$64,681
Special Purpose Detecting System	\$9,889,227	\$674,158	6.415	\$111,527	\$64,878
Stryker -Commander's Vehicle	\$15,513,969	\$10,416,387	46.960	\$231,452	\$33,319
Stryker -Infantry Carrier Vehicle	\$1,454,520,154	\$164,193,765	2,769.557	\$96,355	\$50,291
Stryker -Reconnaissance/Scout Vehicle	\$4,983,393	\$3,013,332	17.361	\$175,816	\$32,505
Support Equipment (ACs Generators)	\$220,781,074	\$64,639,958	661.001	\$102,562	\$18,031
Tactical Airspace Integration Systems	\$2,028,004	\$1,318,564	14.348	\$87,437	\$18,720
Tactical SHF Satellite Terminal	\$158,862	\$158,862	1.412	\$112,508	
TOW Improved Target Acquisition	\$7,290,179	\$1,990,679	29.519	\$115,303	\$73,151
Grand Total	\$7,569,727,264	\$1,970,699,860	20,125.218	\$126,681	\$78,681

Army FY 2009 Inventory of Contracts for Services

Weapon System Support in Theater

Weapon System (Theater)	Contract Invoices	Direct Labor Costs	Contractor FTEs	Average FTE Rate	FTE Rate StdDev
Afghanistan	\$44,090,862	\$10,206,389	103.989	\$135,447	\$73,122
Air Warrior	\$362,640	\$458,853	1.856	\$247,227	
Airplane Cargo Trans	\$902,084	\$23,111	0.311	\$74,312	
Airplane Utility	\$1,493,327	\$5,901	0.069	\$85,522	
Army Battle Command system	\$2,814,735	\$4,143,422	25.810	\$136,382	\$58,779
Force XXI Battle Command Brigade-and-	\$1,722,899	\$2,158,512	10.979	\$193,338	\$59,746
Kiowa Warrior Helicopter components	\$2,926,906	\$77,393	1.240	\$62,414	
Stryker -Infantry Carrier Vehicle	\$28,984,234	\$2,290,366	49.439	\$46,327	
Iraq	\$86,040,773	\$79,496,806	1,039.663	\$155,007	\$74,263
Abrams Tank "SEP"	\$10,905,866	\$1,621,546	31.091	\$52,155	
Airplane Cargo Trans	\$902,084	\$798,189	11.011	\$72,490	
Apache AH-64D unique	\$2,426,653	\$5,588,189	34.627	\$153,928	\$69,173
Army Battle Command system	\$13,744,192	\$28,483,094	256.327	\$149,089	\$56,171
Communications Central	\$2,271,487	\$3,971,739	37.822	\$78,638	\$37,977
Force XXI Battle Command Brigade-and-	\$5,545,744	\$4,537,415	25.165	\$195,320	\$43,692
Integrated System Control	\$262,411	\$805,608	3.132	\$257,218	
Kiowa Warrior Helicopter components	\$2,926,906	\$353,957	5.170	\$68,464	
Stryker -Infantry Carrier Vehicle	\$34,093,243	\$14,805,090	323.957	\$53,388	\$7,963
Kuwait	\$48,524,669	\$15,596,729	258.903	\$102,345	\$52,104
Abrams Tank "SEP"	\$10,905,866	\$8,297,838	180.132	\$46,065	
Airplane Cargo Trans	\$902,084	\$181,061	4.048	\$44,729	
Apache AH-64D unique	\$2,426,653	\$924,834	6.260	\$142,254	\$60,528
Communications Central	\$1,479,733	\$448,837	4.794	\$98,025	\$67,283
Integrated System Control	\$262,411	\$8,009	0.068	\$117,786	
Patriot	\$379,416	\$54,203	0.946	\$57,297	
Stryker -Infantry Carrier Vehicle	\$28,984,234	\$1,503,917	35.609	\$42,234	
Qatar	\$35,459,862	\$5,535,586	104.268	\$90,251	\$34,506
Stryker -Infantry Carrier Vehicle	\$30,512,363	\$4,158,959	91.200	\$44,572	\$1,480
Patriot	\$5,627,199	\$10,364	0.180	\$89,220	\$52,308
TOTAL	\$ 214,116,166.00	\$ 110,835,510.28	1,506.82		

Army FY 2009 Inventory of Contracts for Services

Subcontractor

	Contract Invoices	Direct Labor Costs	Contractor FTEs	Average FTE Rate	FTE Rate StdDev
SubContractor	\$10,234,192,533	\$2,977,400,859	47,554.769	\$123,866	\$98,532
Afghanistan	\$355,217,719	\$128,619,366	7,394.382	\$77,642	\$83,281
Albania	\$185,135	\$110,600	41.000	\$10,000	
Bahrain	\$636,855	\$392,356	3.602	\$108,927	
Canada	\$7,134,480	\$4,235,692	34.122	\$109,642	\$44,954
Columbia	\$61,093	\$61,093	2.013	\$30,349	
Djibouti	\$1,727,072	\$707,785	7.859	\$93,387	\$6,868
Dominican Republic	\$419,129	\$122,710	1.905	\$64,415	
Egypt	\$932,421	\$245,511	1.326	\$146,157	\$93,510
Iraq	\$3,868,650,769	\$1,305,343,726	22,986.974	\$89,183	\$107,052
Italy	\$4,517,845	\$753,357	8.293	\$133,735	\$76,385
Japan	\$2,550,067	\$226,968	2.334	\$246,264	\$155,718
Korea (South)	\$75,143,668	\$35,455,087	1,002.023	\$84,418	\$94,522
Qatar	\$29,864,489	\$1,574,989	16.740	\$106,891	\$39,975
Saudi Arabia	\$636,855	\$282,338	1.801	\$156,767	
Thailand	\$927,885	\$207,731	7.032	\$45,433	\$28,743
United Kingdom	\$3,071,844	\$8,158,595	32.307	\$185,310	\$51,414
United States	\$5,836,667,467	\$1,465,997,482	15,458.450	\$134,308	\$95,194

Small Business

Small Business	Contract Invoice Totals	Direct Labor Costs	Contractor FTEs	Average FTE Rate	FTE Rate StdDev
Y	\$4,602,969,094	\$2,105,431,969	30,871.788	\$99,392	\$82,083
Eighth US Army	\$522,710	\$310,832	4.762	\$74,146	\$93,408
Headquarters Dept of the Army	\$268,490,599	\$159,926,603	1,250.823	\$120,633	\$88,120
US Army Accessions Command	\$29,275,678	\$17,944,140	359.709	\$49,356	\$40,561
US Army Acquisition Support Command	\$247,501,773	\$96,837,653	990.597	\$107,953	\$65,610
US Army Central Command	\$6,630,401	\$3,556,401	48.107	\$72,369	\$50,451
US Army Corps of Engineers	\$70,905,006	\$29,641,822	391.926	\$98,913	\$76,128
US Army Corps of Engineers (Civil Works)	\$22,138,895	\$8,733,532	240.933	\$65,810	\$30,713
US Army Criminal Investigation Division Command	\$972,158	\$821,282	12.679	\$185,323	\$149,051
US Army Europe	\$862,372	\$812,891	4.143	\$166,431	\$153,447
US Army Forces Command	\$67,801,914	\$42,156,359	1,007.296	\$87,372	\$94,548
US Army Installation Management Command	\$825,844,263	\$379,826,290	8,331.673	\$74,694	\$72,463
US Army Intelligence and Security Command	\$68,902,556	\$32,229,234	3,295.284	\$75,373	\$85,480
US Army Materiel Command	\$1,257,474,804	\$494,438,974	4,495.306	\$116,969	\$76,577
US Army Medical Command	\$476,009,904	\$352,421,427	5,017.791	\$123,680	\$96,161
US Army Military District of Washington	\$3,391,362	\$1,763,346	23.817	\$98,465	\$55,161
US Army National Guard	\$88,398,803	\$48,464,723	925.311	\$89,956	\$78,194
US Army Network Enterprise Technology Command	\$58,576,246	\$22,768,463	59.768	\$111,770	\$113,711
US Army North	\$1,794,655	\$1,349,665	31.560	\$55,913	\$15,833
US Army Pacific	\$10,354,538	\$3,745,006	53.508	\$125,881	\$132,240
US Army Reserve Command	\$73,646,054	\$59,979,469	635.152	\$52,529	\$45,276
US Army South	\$3,916,579	\$2,437,713	34.594	\$75,051	\$74,501
US Army Space and Missile Defense Command	\$243,790,523	\$135,533,915	1,105.872	\$132,504	\$81,659
US Army Special Operations Command	\$22,750,948	\$5,653,727	43.808	\$179,161	\$184,912
US Army Test and Evaluation Command	\$152,739,128	\$86,967,214	1,060.871	\$104,829	\$72,945
US Army Training and Doctrine Command	\$599,574,963	\$116,886,888	1,444.796	\$75,502	\$69,452
US Military Academy	\$702,263	\$224,400	1.702	\$158,121	\$87,612
Grand Total	\$4,602,969,094	\$2,105,431,969	30,871.788	\$99,392	\$82,083

Army FY 2009 Inventory of Contracts for Services

Inventory Review

The Army has a two-pronged approach to reviewing the activities in the inventory and identifying candidates for in-sourcing. Commands must complete the Request for Services Contract Approval for all service contract requirements. The approval, which includes a certification statement supported by a series of worksheets, is used by Senior Commanders and HQDA Principals to identify functions that are inherently governmental or closely associated with inherently governmental, and those functions that are inappropriate personal services. The purpose of this approval process is to ensure that service contracts reflect bona fide requirements that are executed in accordance with federally proscribed statutes and regulations governing inherently governmental functions and personal services. The approval form can be found at web-link <http://www.asamra.army.mil/insourcing/>.

The Army has instituted a Panel for Documentation of Contractors (PDC) to perform the annual review of the Army inventory of service contracts that is required by 10 USC § 2330a (as amended by NDAA 08 § 807) and by 10 USC 235 (as enacted by NDAA 10 § 803). PDC reviews are currently being performed and have identified various activities performed by contractors that should be considered for potential conversion to civilian performance (see following table). Initially, the PDC focused on base funded contractor FTE requirements but the scope will be expanded to include OCO funded contract services. The PDC compares historical contractor FTE execution levels in CMRA to FTE requirements projected by commands. Two significant deltas between contractor FTE execution levels and projected requirements are: AMC depot maintenance and contract services performed in theater that are reported in CMRA but must be reviewed by the PDC; and IMCOM contractor FTE requirements that are being reviewed but must be reported in CMRA.

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Command	PDC MMC Code Determination								Total Executed FTEs CMRA	Delta
	Inherently Governmental (IG) Functions	Closely Associated w/ IG	Unauthorized Personal Services	Critical Functions	Appropriate to Contract	Authorized Personal Services	Divest	Total Projected FTEs Under Review		
Headquarters, Dept of the Army **	181	1,327	8	-	1,062	-	-	2,578	6,203	(3,625)
US Army National Guard	69	536	91	-	861	6	1	1,564	3,453	(1,889)
US Army Forces Command	54	1,062	-	-	3,048	-	-	4,164	9,507	(5,343)
US Army Material Command **	-	449	3	-	3	-	-	15,963	141,145	(125,182)
US Army Training and Doctrine Command	28	10,380	29	-	1,443	-	7	11,887	12,145	(258)
Eighth US Army	-	60	-	-	325	-	-	385	1,554	(1,169)
US Army Space and Missile Defense Command	50	275	16	-	2,712	-	-	3,053	2,803	250
US Army Central Command	-	64	16	-	2	-	-	82	2,394	(2,312)
US Army Europe	18	232	1	-	9	-	-	260	2,755	(2,495)
US Army North	-	70	-	-	1	-	-	71	50	21
US Army Pacific	29	163	-	-	122	-	-	314	287	27
US Army Special Operations Command	-	-	-	-	-	-	-	-	115	(115)
US Army South	9	-	-	-	-	-	-	9	78	(69)
US Army Reserve Command	41	1,836	12	-	524	-	-	2,413	1,716	697
US Army Accessions Command	10	3,830	-	-	96	-	20	3,956	1,737	2,219
US Army Acquisition Support Command	913	5,379	167	-	666	-	21	7,146	27,111	(19,965)
US Army Corps of Engineers	-	218	-	-	801	-	1	1,020	3,298	(2,278)
US Army Criminal Investigation Command	1	338	-	-	-	-	1	340	521	(181)
US Army Installation Management Command	7	15,945	657	-	26,580	-	10	43,199	25,610	17,589
US Army Intelligence and Security Command	78	3,875	30	-	-	-	5	3,988	2,475	1,513
US Army Military District of Washington	-	-	-	-	-	-	-	-	1	(1)
US Army Medical Command	11	597	281	-	4,026	3,516	-	8,431	8,424	7
US Army Network Enterprise Technology Command	-	-	-	3,708	-	-	-	3,708	2,684	1,024
US Army Test and Evaluation Command	436	703	148	-	4,790	-	9	6,086	6,173	(87)
US Military Academy	-	12	-	-	150	-	-	162	42	120
Total	1,935	47,351	1,459	3,708	47,221	3,522	75	120,779	262,281	(141,502)

** PDC review of contract services is on-going.

The PDC verifies that contractor FTEs documented by Commands in the CMRA have the correct Manpower Mix Criteria Code (MMC) and ensures that CMEs coded as inherently governmental (MMC E) are given first priority for in-sourcing. Examples of inherently governmental functions that were identified in PDC review include law enforcement and program management and PEO support for major weapon system acquisitions. The Army in-sourcing plans have focused on inherently governmental functions, unauthorized personal services and closely associated with inherently governmental functions.

As required by NDAA 08 § 807 a preliminary indication of personal services has been given on the contract checklist/approval form. This personal services information must be validated by the PDC. For FY 2009, a baseline contractor self identification of 28,432 FTEs performing authorized personal services has been reported in CMRA.