



**DEPARTMENT OF THE ARMY
OFFICE OF THE ASSISTANT SECRETARY
MANPOWER AND RESERVE AFFAIRS
111 ARMY PENTAGON
WASHINGTON, DC 20310-0111**

SAMR

24 JUN 2009

MEMORANDUM FOR UNDER SECRETARY OF DEFENSE (ACQUISITION,
TECHNOLOGY AND LOGISTICS)

SUBJECT: 2008 Army Inventory of Contracts for Services

1. Reference Title 10 United States Code Section 2330a (as amended by NDAA 08 Section 807).

2. As requested, I am forwarding the Army inventory of contracts for services to be included in the Defense-wide inventory lists to be submitted to Congress in FY 2009. Included with this inventory is a narrative that describes the data collection process, the inventory data, and the on-going inventory review process (TAB A). A separate report is enclosed with summary tables that list the number of contractor full time equivalents, direct labor costs and total service contract costs by organization, location, function, contract type and funding source. The Army contracts for services inventory and report are transmitted in electronic form (.pdf and .xlsx files).

3. The point of contact for the inventory and narrative description is Dr. John Anderson (703)693-2119 and Mr. Paul Rupprecht, at (703) 693-2123.

Enclosures


KARL F. SCHNEIDER
Special Assistant
Assistant Secretary of the Army
(Manpower and Resources)

Contracts for Services Data Collection:

The Secretary of the Army has required manpower reporting for all contracted services since January 2005. The Army Contractor Manpower Reporting Application (CMRA) captures data from contractors on the number of labor hours expended by function, funding source, and mission supported. Contractors reported the services provided to the Army in fiscal year (FY) 2008 into the CMRA during the first quarter of FY09. The manpower reporting requirement applies to all services contracts except utility services, foreign military sales, and construction. Our scope is consistent with the definition of “services” in Section 806 of the National Defense Authorization Act (NDAA) for FY08, which we believe describes the scope intended for Section 807. Research and development is included to the extent it is relevant to identifying acquisition functions closely associated with inherently governmental functions as defined in 10 U.S.C. Section 2383. For reporting purposes, services are defined as set forth in the Federal Acquisition Regulation subsection 37.101. Contractors are also required to report services provided under contracts for supplies if those services and the CMRA requirements are identified in the Performance Work Statement (PWS) and are separately priced in the contract.

The CMRA collects data at the Contract Line Item Number (CLIN) level. As a result, multiple functions and lines of accounting can be identified for each task or delivery order reported in CMRA. We convert the number of labor hours reported to an estimate of government full time equivalents (FTEs) using the standard of 2087 annual labor hours per employee. This yields a more accurate accounting of contractor labor than a “head count”, which does not consider the number of hours a contractor employer expends under the contract. Utilizing a head count methodology could result in a significant over-estimation of contracted support.

Contracts for Services Inventory:

The Army’s FY08 inventory of service contracts adheres to the reporting criteria set forth in Section 807 subsections (c) (1) (A-E). Mission, function, requiring activity, fiscal year, and contractor FTE data as required by Section 807 subsections (c) (1) (A), (B), (D) and (E) were extracted directly from CMRA. Contract data as required by Title 10 Section 2330a and the contracting organization and the administering component set forth in Section 807 subsection (c) (1) (B) were extracted from the Federal Procurement Data System—Next Generation (FPDS-NG) using the Army’s Contracting Business Intelligence System (ACBIS). The Army also extracted the funding operating agency and funding source data as set forth in subsection (c) (1) (B) and (C) from ACBIS. Contract data and funding sources were identified for 85 percent of the service contracts reported in CMRA; this represents a significant improvement from the 50 percent identified under the FY07 inventory.

Army 2008 Inventory of Contracts for Services

The following tables list by Command, function, funding source, contract type and location the reported number of contractor FTEs that provided services to the Army in FY08. Based on a comparison between the total obligated dollar amount for service contracts reported in the Defense Finance and Accounting System (DFAS) and the total invoiced contract costs reported in CMRA, it is estimated that at least 70 percent of contracted manpower was reported in FY08. The 30 percent delta between contract obligations and invoiced contract costs is attributable in part to obligations reported under the contract services object class that include goods. In addition, the CMRA reports a direct labor cost amount. The average direct labor cost per contractor full time equivalent reported in CMRA is \$79K per year. This direct labor excludes general and administrative costs, overhead and other direct costs. It should not be used for a public-private cost comparison. Such a comparison should include all factors including indirect costs, location and function being performed. The differences between functions and locations are illustrated in subsequent tables.

Command Report

Command	Object Class (2500) Contract Service Obligations	Total Contract Cost	Direct Labor Cost	Contractor FTEs	Average Direct Labor Cost per FTE
Eighth US Army	\$75,070,634.27	\$67,342,408.93	\$35,735,302.31	464.43	\$76,509.94
Headquarters Dept of the Army	\$5,494,002,088.03	\$1,855,240,100.75	\$876,183,828.78	8,097.47	\$108,226.24
US Army Accessions Command	\$0.00	\$143,315,236.02	\$94,234,863.44	1,810.86	\$51,947.97
US Army Acquisition Support Command	\$16,459,282,039.58	\$6,781,742,661.23	\$1,974,811,020.22	17,378.13	\$114,053.84
US Army Central Command	\$0.00	\$316,625,493.01	\$76,944,524.39	1,532.98	\$50,192.07
US Army Corps of Engineers	\$1,080,026,789.34	\$881,593,839.61	\$225,440,210.64	2,786.16	\$80,940.42
US Army Corps of Engineers (Civil Works)	\$0.00	\$79,390,351.93	\$25,011,014.96	500.38	\$49,578.36
US Army Criminal Investigation Division Command	\$50,428,659.34	\$16,839,806.98	\$15,902,239.77	103.47	\$153,686.41
US Army Europe	\$254,185,271.07	\$492,838,806.21	\$335,218,455.32	7,269.94	\$46,028.35
US Army Forces Command	\$820,491,441.50	\$825,483,550.23	\$461,106,318.75	8,940.14	\$51,276.56
US Army Installation Management Command	\$6,776,949,547.22	\$1,689,367,233.55	\$1,076,259,145.11	25,544.25	\$41,920.05
US Army Intelligence and Security Command	\$1,615,857,046.89	\$448,450,988.68	\$331,398,769.19	2,909.59	\$114,335.53
US Army Materiel Command	\$9,975,641,910.61	\$15,235,652,712.21	\$8,700,176,420.60	103,366.96	\$81,175.52
US Army Medical Command	\$190,334,795.44	\$709,125,466.37	\$524,233,116.17	5,261.57	\$99,134.40
US Army Military District of Washington	\$9,697,263.26	\$17,025,415.23	\$9,134,035.83	41.39	\$221,071.83
US Army National Guard	\$2,037,008,461.10	\$1,319,641,126.31	\$197,943,540.96	2,859.79	\$69,102.07
US Army Network Enterprise Technology Command	\$126,668,067.49	\$339,181,694.03	\$170,348,075.65	2,470.45	\$68,695.91
US Army North	\$0.00	\$47,112,343.26	\$40,121,504.52	850.45	\$46,546.98
US Army Pacific	\$175,773,545.13	\$52,214,407.23	\$21,914,495.46	248.65	\$76,218.26
US Army Reserve Command	\$972,618,258.57	\$163,846,112.84	\$71,072,462.97	1,152.87	\$72,027.92
US Army South	\$0.00	\$30,596,913.45	\$17,398,806.46	280.71	\$58,916.35
US Army Space and Missile Defense Command	\$486,469,897.64	\$436,285,963.80	\$224,517,489.71	1,862.75	\$119,302.57
US Army Special Operations Command	\$13,488,765.42	\$22,687,220.37	\$13,856,292.03	130.47	\$106,593.92
US Army Test and Evaluation Command	\$248,076,366.43	\$668,206,925.68	\$392,679,371.18	5,602.96	\$70,215.65
US Army Training and Doctrine Command	\$2,504,812,930.77	\$1,401,178,344.33	\$943,070,591.60	11,603.22	\$81,250.38
US Military Academy	\$37,963,786.50	\$11,070,839.17	\$4,701,091.65	63.37	\$73,252.20
TOTAL	\$49,404,847,565.60	\$34,052,055,961.41	\$16,859,412,987.66	\$213,133.40	

Army 2008 Inventory of Contracts for Services

Function Report

Mission	Total Contract Cost	Direct Labor Cost	Contractor FTEs	Average Direct Labor Cost per FTE
Architect & Engineering Services	\$1,564,623,123.78	\$869,545,473.99	7,483.24	\$116,520.79
Automatic Data Processing &	\$1,297,112,783.36	\$789,923,975.87	7,134.25	\$110,850.32
Construction of Structures & Facilities	\$211,484,570.93	\$133,460,871.18	686.51	\$194,856.08
Educational & Training Services	\$712,798,106.98	\$598,174,063.17	7,238.87	\$84,676.88
Installation of Equipment	\$319,274,209.59	\$131,402,731.29	888.55	\$148,901.58
Lease or Rental of Equipment	\$14,054,771.05	\$5,364,346.21	102.06	\$53,371.85
Lease or Rental of Facilities	\$1,506,803.77	\$331,292.50	7.04	\$49,366.24
Maintenance Repair & Rebuilding of Equipment	\$2,881,560,334.10	\$1,288,295,695.93	23,419.54	\$54,841.29
Maintenance Repair or Alteration of Real	\$319,203,877.11	\$182,370,388.42	3,280.44	\$55,824.98
Medical Services	\$311,082,315.86	\$290,439,148.72	2,826.94	\$100,569.02
Modification of Equipment	\$734,564,310.53	\$158,736,463.40	1,709.48	\$92,852.53
Natural Resources & Conservation Services	\$81,156,500.67	\$36,124,753.98	473.92	\$69,937.71
Operation of Government-Owned Facilities	\$811,238,705.75	\$476,055,943.40	10,380.56	\$45,910.56
Photographic Mapping Printing & Publication	\$29,156,228.48	\$34,233,969.95	452.11	\$56,274.55
Professional Administrative & Management	\$12,987,925,645.23	\$8,682,404,700.44	107,064.69	\$78,172.07
Purchase of Structures & Facilities*	\$387,604.38	\$228,412.03	0.41	\$551,719.88
Quality Control Testing & Inspection Services	\$53,232,270.44	\$7,674,417.36	102.38	\$75,225.60
R & D/Defense - Other	\$3,723,698,223.34	\$1,173,046,417.68	9,447.77	\$124,525.31
R & D/Defense Systems	\$2,010,425,443.25	\$620,503,942.14	3,821.51	\$166,253.81
Salvage Services	\$6,765,149.34	\$4,231,754.23	139.34	\$28,556.97
Social Services	\$4,478,498.34	\$3,547,752.76	92.44	\$35,129.55
Special Studies & Analyses - Not R&D	\$211,484,587.33	\$129,797,351.18	1,052.19	\$124,240.12
Technical Representative Services	\$711,303,956.31	\$118,990,672.62	1,272.42	\$93,481.40
Transportation Travel & Relocation Services	\$238,687,272.71	\$200,009,076.20	4,716.48	\$42,457.52
Utilities & Housekeeping Services	\$587,739,797.74	\$391,103,450.00	12,640.15	\$30,862.45
Mission not reported	\$4,227,110,871.03	\$533,415,922.99	6,700.13	\$79,121.23
Total	\$34,052,055,961.41	\$16,859,412,987.66	213,133.40	

* High direct labor rate for professional services in theater.

Army 2008 Inventory of Contracts for Services

Funding Report - Appropriation

Funding Appropriation	Total Contract Cost	Direct Labor Cost	Contractor FTEs	Average Direct Labor Cost per FTE
Aircraft Procurement Army	\$1,426,272,092.95	\$175,019,429.65	1,824.46	\$95,929.39
Army Family Housing Operations	\$15,773,497.90	\$2,307,936.51	45.73	\$50,472.07
Chem Agents & Munitions Destruction Def	\$242,036,698.12	\$117,360,859.88	1,197.40	\$98,013.41
Defense Health Program	\$498,007,571.45	\$369,789,775.40	4,195.82	\$88,132.98
Defense Working Capital Funds Army	\$395,839,408.83	\$251,521,503.07	1,996.70	\$125,968.79
DoD Forest Products Pgm Army	\$44,265.60	\$12,442.15	0.20	\$62,523.37
Environmental Restoration Fund Army	\$5,020,856.80	\$1,111,904.49	14.64	\$75,929.01
Family Housing Operations & Debt Army	\$98,903.69	\$35,385.60	0.37	\$95,122.58
Foreign Financing Program Executive	\$24,660.90	\$13,376.41	0.16	\$82,063.87
Foreign Military Sales	\$280,893,467.85	\$188,725,580.73	2,380.56	\$79,277.81
Humanitarian Assistance Defense	\$499,083.06	\$507,238.66	6.25	\$81,158.19
Iraqi Security Forces Fund Army*	\$201,819,313.05	\$54,338,088.88	140.49	\$386,783.75
Joint Improvised Explosive Device Defeat	\$35,575,896.52	\$6,016,579.74	60.04	\$100,217.87
Medicare Elig Ret Hlth Fund Contr Army	\$466,571.13	\$241,567.30	2.94	\$82,109.89
Mil. Con. Army National Guard	\$27,293.58	\$15,185.45	0.19	\$82,083.51
Mil. Con. Army Reserve	\$66,107.87	\$32,725.23	0.47	\$70,376.84
Milcon Army Family Housing	\$1,995,389.77	\$333,573.28	6.58	\$50,725.86
Military Construction Army	\$250,688,951.32	\$52,540,693.45	372.76	\$140,949.33
Military Construction DefenseWide	\$168,794.00	\$245,897.97	4.05	\$60,715.55
Military Personnel Army	\$3,408,296.93	\$3,654,126.17	17.03	\$214,519.56
Missile Procurement Army	\$257,962,678.41	\$129,920,048.87	994.53	\$130,635.01
National Guard & Reserve Equipment	\$118,923,796.16	\$22,194,610.56	137.74	\$161,130.59
National Guard Personnel Army	\$1,643,733.49	\$38,240.45	0.66	\$58,028.00
NATO Security Inv Pgm Def	\$3,461,064.55	\$1,927,888.00	18.07	\$106,672.27
O&M Army NG	\$1,105,006,392.16	\$95,733,491.88	1,288.72	\$74,285.49
Oper. & Maint. Army	\$14,419,176,810.34	\$9,005,248,369.45	136,945.61	\$65,757.85
Oper. & Maint. Army Reserve	\$113,672,605.66	\$77,753,283.25	1,294.14	\$60,081.14
Operation & Maintenance Defensewide	\$247,279,861.53	\$201,315,683.32	1,533.81	\$131,252.29
Operation & Maintenance Defensewide	\$11,176,512.52	\$9,478,350.42	115.27	\$82,225.24
Operational Test & Evaluation Def	\$3,017,318.98	\$494,864.28	4.33	\$114,287.36
Other	\$3,957,831.16	\$1,088,435.05	9.81	\$110,940.28
Other Procurement Army	\$1,631,285,873.92	\$685,230,294.47	6,469.00	\$105,925.24
Procurement DefenseWide	\$39,376,450.53	\$10,544,998.38	123.28	\$85,535.59
Procurement of Ammunition Army	\$57,718,448.91	\$24,737,507.91	293.90	\$84,170.67
Procurement of W&TCV Army	\$906,050,238.19	\$131,099,544.04	1,792.51	\$73,137.37
RDT&E Army	\$6,261,579,947.86	\$2,141,965,937.41	17,808.87	\$120,275.22
RDT&E DefenseWide	\$193,208,907.56	\$113,511,885.26	866.21	\$131,043.55
Appropriation Data Not Available	\$5,318,830,368.17	\$2,983,305,684.64	31,170.11	\$95,710.46
TOTAL	\$34,052,055,961.41	\$16,859,412,987.66	213,133.40	
* High direct labor rate for advanced technical services in theater: R & D/Weapons-operational system development; operations research and quantitative analysis; and maintenance repair & rebuilding of equipment				

Army 2008 Inventory of Contracts for Services

Contract Action Report

Contract Action	Total Contract Cost	Direct Labor Cost	Contractor FTEs	Average Direct Labor Cost per FTE
Award under FAR Part 13	\$32,407,409.25	\$12,770,049.11	160.20	\$79,712.67
BPA Order under Federal Schedule	\$853,822,870.45	\$537,391,997.67	4,228.22	\$126,625.97
BPAs and BPA Calls	\$505,358,425.92	\$446,933,927.49	2,432.73	\$184,320.88
Definitive Contract	\$4,245,745,625.93	\$1,189,731,066.28	11,170.39	\$106,909.58
Definitive Contract (IDC)	\$221,217,662.66	\$112,720,115.78	1,006.52	\$112,497.23
Definitive Contract (Non IDC)	\$72,754,125.72	\$33,966,523.18	484.56	\$68,688.97
Definitive Contract(IDC)	\$323,856,002.35	\$211,283,358.13	4,879.89	\$43,289.34
Definitive Contract(Non IDC)	\$2,414,184,227.15	\$1,107,929,128.75	20,424.03	\$54,258.16
Letter Contract	\$2,902,052,610.85	\$861,027,702.79	5,638.67	\$152,701.01
Order from JWOD or UNICOR	\$23,316,110.19	\$12,749,612.33	425.55	\$29,960.39
Order under an Agreement	\$19,647,116.45	\$19,658,145.00	167.05	\$118,049.12
Order under Federal Schedule	\$393,058,449.13	\$221,980,527.02	2,202.39	\$100,790.94
Order under Indefinite Delivery Contract	\$2,348,722,969.18	\$1,221,965,411.66	14,142.29	\$86,354.87
Order under Indefinite-Delivery Contract	\$12,902,874,480.68	\$7,285,899,990.94	103,195.39	\$70,504.30
Data not reported	\$6,793,037,875.49	\$3,583,405,431.53	42,575.52	\$76,790.60
TOTAL	\$34,052,055,961.41	\$16,859,412,987.66	213,133.40	

Contract Type Report

Contract Type	Total Contract Cost	Direct Labor Cost	Contractor FTEs	Average Direct Labor Cost per FTE
Cost	\$1,370,461,429.26	\$800,798,760.51	14,525.24	\$55,131.53
Cost Plus Award Fee	\$7,056,840,564.05	\$4,437,895,516.56	69,982.28	\$63,414.56
Cost Plus Fixed Fee	\$6,640,209,257.09	\$1,940,577,948.83	25,893.70	\$74,944.03
Cost Plus Incentive Fee	\$599,672,055.72	\$322,068,934.96	1,730.97	\$186,062.26
Firm Fixed Price	\$5,726,370,452.96	\$2,671,968,604.19	40,979.16	\$65,203.10
Firm Fixed Price - Level of Effort	\$161,423,542.59	\$75,551,638.06	710.78	\$106,293.98
Fixed Price Award Fee	\$17,989,691.31	\$14,768,562.99	249.07	\$59,295.30
Fixed Price with Economic Price Adjustment	\$34,353,038.53	\$9,292,920.74	159.06	\$58,423.63
Labor Hours	\$510,365,210.79	\$317,421,284.21	4,154.87	\$76,397.33
Letter	\$46,658,737.19	\$5,680,424.91	44.35	\$128,078.85
Time and Materials	\$6,565,075,676.22	\$3,584,736,329.52	26,834.48	\$133,586.96
Contract Type not reported	\$5,322,636,305.70	\$2,678,652,062.18	27,869.44	\$96,114.33
Total	\$34,052,055,961.41	\$16,859,412,987.66	213,133.40	

Army 2008 Inventory of Contracts for Services

Location Report - State

State Territory	Total Contract Cost	Direct Labor Cost	Contractor FTEs	Average Direct Labor Cost per FTE
Alabama	\$2,413,635,539.16	\$1,303,219,132.38	13,999.20	\$93,398.23
Alaska	\$129,673,408.92	\$49,177,330.80	844.50	\$54,958.40
Arizona	\$1,740,174,593.38	\$835,174,585.83	7,734.99	\$108,363.49
Arkansas	\$55,799,000.37	\$53,506,106.41	869.45	\$61,660.38
California	\$1,193,283,387.87	\$531,208,763.72	4,685.79	\$114,115.37
Colorado	\$407,974,964.46	\$140,230,415.78	1,775.10	\$78,796.00
Connecticut	\$13,137,933.57	\$4,891,093.69	45.43	\$107,700.50
Delaware	\$7,043,864.90	\$1,751,163.48	27.32	\$64,104.46
District of Columbia	\$741,848,499.00	\$616,080,902.42	3,221.56	\$192,362.41
Florida	\$1,606,243,915.63	\$251,750,850.96	2,928.94	\$86,153.21
Georgia	\$696,009,491.15	\$491,012,786.42	9,226.51	\$52,569.57
GUAM	\$16,156.35	\$4,404.00	0.09	\$51,811.76
Hawaii	\$140,158,437.89	\$65,340,639.80	793.92	\$80,841.59
Idaho	\$24,320,386.28	\$2,164,355.28	31.76	\$67,279.24
Illinois	\$212,457,772.49	\$112,114,486.40	1,350.07	\$83,090.92
Indiana	\$275,494,257.82	\$111,242,544.66	1,209.41	\$92,022.32
Iowa	\$129,501,176.34	\$32,134,091.82	199.93	\$164,565.90
Kansas	\$300,322,033.38	\$164,022,753.41	2,307.32	\$71,399.81
Kentucky	\$298,207,065.87	\$262,108,371.61	3,871.54	\$67,714.14
Louisiana	\$106,842,408.79	\$88,356,781.15	2,126.77	\$41,422.52
Maine	\$4,757,058.24	\$1,691,466.62	20.96	\$81,963.11
Maryland	\$948,238,622.11	\$458,234,029.62	4,732.14	\$97,986.66
Massachusetts	\$407,367,797.44	\$128,409,889.49	1,451.13	\$88,499.66
Michigan	\$824,168,597.26	\$298,184,506.36	2,538.72	\$117,344.66
Minnesota	\$188,172,581.03	\$89,944,645.90	700.99	\$130,251.50
Mississippi	\$76,394,871.50	\$27,999,590.20	595.27	\$46,875.01
Missouri	\$215,781,889.15	\$96,882,969.06	1,390.84	\$69,927.74
Montana	\$1,170,986.20	\$1,015,342.43	18.69	\$43,794.33
Nebraska	\$13,283,943.25	\$5,120,422.74	56.03	\$91,366.73
Nevada	\$2,523,172.60	\$945,582.75	12.63	\$74,890.52
New Hampshire	\$34,407,372.22	\$11,029,588.29	60.60	\$182,635.79
New Jersey	\$2,407,149,469.71	\$1,098,669,226.03	8,127.10	\$135,403.15
New Mexico	\$300,306,934.60	\$96,230,124.28	1,283.54	\$75,569.72
New York	\$236,944,748.85	\$104,879,462.59	1,309.80	\$77,571.39
North Carolina	\$201,364,896.58	\$167,162,648.43	3,172.82	\$51,640.37
North Dakota	\$2,882,204.42	\$888,137.87	14.87	\$57,556.81
Ohio	\$166,656,417.70	\$32,901,295.04	289.44	\$113,929.40
Oklahoma	\$180,161,669.77	\$145,589,869.00	2,156.94	\$66,858.50
Oregon	\$162,355,922.12	\$96,155,409.95	929.25	\$103,550.72
Pennsylvania	\$333,547,060.41	\$93,735,078.69	1,289.72	\$72,428.47
PUERTO RICO	\$4,196,167.85	\$2,892,413.05	51.93	\$55,054.43
Rhode Island	\$17,054,470.57	\$7,411,437.32	60.29	\$127,680.33
South Carolina	\$159,854,818.65	\$64,813,811.13	1,546.12	\$41,897.83
South Dakota	\$4,948,375.05	\$1,725,343.78	19.86	\$100,867.24
Tennessee	\$38,886,398.97	\$11,075,838.73	146.87	\$79,590.61
Texas	\$1,516,801,930.86	\$726,627,339.75	10,041.49	\$73,229.89
Utah	\$231,660,206.03	\$100,606,441.77	1,300.97	\$77,306.85
Vermont	\$18,892,727.28	\$6,324,130.52	65.10	\$97,022.85
VIRGIN ISLANDS	\$71,550.68	\$39,094.04	0.77	\$51,036.61
Virginia	\$3,703,455,764.32	\$2,068,065,860.34	16,705.57	\$109,385.68
Washington	\$340,012,669.43	\$184,049,844.37	2,737.29	\$66,927.52
West Virginia	\$55,289,113.58	\$17,225,232.85	123.43	\$139,555.80
Wisconsin	\$81,104,515.00	\$45,675,196.06	1,038.55	\$43,822.74
Wyoming	\$1,180,507.74	\$1,104,797.06	16.91	\$70,288.75
Outside US and Territories	\$10,678,866,236.60	\$5,550,615,361.53	91,877.21	\$60,351.61
Total	\$34,052,055,961.41	\$16,859,412,987.66	213,133.40	

Army 2008 Inventory of Contracts for Services

Location Report – Country

Country	Total Contract Cost	Direct Labor Cost	Contractor FTEs	Average Direct Labor Cost per FTE
Afghanistan	\$878,137,225.29	\$603,737,495.92	11,940.73	\$50,428.85
Austria	\$202,448.05	\$109,195.25	1.79	\$61,173.81
Bahrain	\$295,232.90	\$123,710.00	1.93	\$63,998.97
Belgium	\$881,515.91	\$855,642.82	10.25	\$83,477.35
Bolivia	\$37,896.88	\$15,136.88	0.14	\$110,488.18
Bosnia and Herzegovina	\$8,161,105.00	\$7,966,625.00	194.69	\$40,919.54
British Virgin Islands	\$12,132.21	\$4,600.00	0.04	\$121,052.63
Bulgaria	\$28,809.95	\$16,944.00	0.42	\$25,053.29
Canada	\$84,529,322.24	\$7,630,235.95	77.66	\$99,367.54
Columbia	\$7,520,249.78	\$2,811,227.59	21.01	\$133,804.26
Croatia	\$814,385.27	\$202,606.00	1.63	\$124,374.46
Cuba	\$30,057,126.93	\$25,810,733.89	255.17	\$102,667.32
Djibouti	\$43,185,107.17	\$3,675,459.00	67.23	\$54,673.99
Dominican Republic	\$0.00	\$14,375.00	0.19	\$75,657.89
Ecuador	\$77,395.54	\$45,821.28	0.46	\$100,265.38
Egypt	\$11,096,770.09	\$1,385,772.50	11.28	\$122,906.65
El Salvador	\$43,932.00	\$96,430.00	2.02	\$76,457.42
Ethiopia	\$5,497.00	\$5,497.00	0.06	\$96,438.60
Federated States of Micronesia	\$74,195.22	\$30,372.00	0.36	\$84,601.67
Georgia	\$17,378,845.65	\$4,684,934.00	49.53	\$94,583.46
Germany	\$421,030,163.52	\$310,064,150.51	5,856.25	\$52,544.16
Ghana	\$57,000.00	\$114,000.00	1.29	\$88,509.32
Greece	\$1,644.22	\$348.00	0.01	\$31,636.36
Honduras	\$10,613,927.28	\$10,268,986.59	319.26	\$32,165.37
Hong Kong	\$69,512.50	\$15,701.00	0.11	\$138,946.90
Hungary	\$3,839,624.00	\$1,855,218.00	18.27	\$101,533.38
Iraq	\$5,791,067,311.99	\$4,057,728,985.23	60,720.50	\$66,769.90
Israel	\$378,448.12	\$391,075.36	3.09	\$126,725.65
Italy	\$9,831,691.95	\$4,686,260.01	64.51	\$71,499.04
Jamaica	\$126,875.00	\$119,715.00	0.63	\$189,422.47
Japan	\$13,130,432.37	\$2,673,425.08	40.64	\$65,808.46
Kenya	\$2,604,512.00	\$910,977.37	9.77	\$93,213.69
Korea (North)	\$8,143,852.71	\$3,316,179.00	22.98	\$144,332.30
Korea (South)	\$166,015,505.87	\$80,801,922.69	1,582.09	\$51,900.01
Kuwait	\$533,129,976.04	\$323,917,857.24	7,202.95	\$44,866.34
Macedonia	\$6,696.67	\$17,248.00	0.62	\$27,774.56
Mali	\$6,798,093.00	\$37,092.00	0.24	\$153,908.71
Marshall Islands	\$2,231,916.00	\$1,141,553.25	17.75	\$62,274.52
Mexico	\$2,458,788.25	\$186,829.94	1.15	\$161,897.69
Netherlands	\$105,699.70	\$182,767.63	3.40	\$166,713.79
Norway*	\$2,545,679.67	\$1,113,148.00	4.29	\$259,293.73
Panama (formerly PN)	\$335,063.56	\$289,840.00	2.69	\$107,907.67
Peru	\$11,021.54	\$4,816.28	0.05	\$89,190.37
Philippines	\$12,385,294.00	\$2,417,240.00	22.54	\$107,055.86
Qatar	\$186,755,644.02	\$83,934,891.13	3,259.06	\$25,752.79
Romania	\$5,382,515.28	\$1,102,721.40	45.27	\$24,563.29
Saudi Arabia	\$50,188,533.18	\$1,447,994.00	22.77	\$63,603.36
Somalia	\$1,467,842.61	\$70,547.00	1.31	\$53,852.67
South Africa	\$1,628,770.54	\$122,624.00	0.95	\$129,213.91
Spain	\$1,467,842.61	\$61,709.00	0.97	\$63,814.89
Suriname	\$17,345.00	\$12,667.00	0.22	\$69,538.46
Switzerland*	\$125,640.82	\$160,789.00	0.46	\$349,541.30
Taiwan (People's Republic of China)*	\$1,617,736.54	\$1,617,736.54	2.68	\$602,958.08
Thailand	\$6,837,310.12	\$183,262.00	2.38	\$31,135.11
The Bahamas	\$168,340.68	\$39,045.20	0.75	\$51,852.86
Ukraine	\$1,700,718.00	\$63,266.00	0.75	\$84,693.44
United Arabs Emirates	\$172,792.44	\$95,533.00	1.35	\$70,817.64
United Kingdom	\$225,888.80	\$187,176.00	5.64	\$33,204.90
United States	\$25,724,841,117.73	\$11,308,834,876.13	121,257.19	\$91,205.65
Total	\$34,052,055,961.41	\$16,859,412,987.66	213,133.40	

* High direct labor rate for advanced technical services: ammunition research and development; weapon system technical services and architectural services for airfield and missile communication facilities.

Army 2008 Inventory of Contracts for Services

The inventory includes limited data on services purchased via interagency agreements. There is limited ability to capture and report this data in the CMRA. The Army is working with the Office of the Secretary of Defense (OSD) and the other defense agencies to resolve data collection for MIPRs and interagency agreements. The Army is also working with OSD to resolve subsection (c) (2) requirements for data on classified service contracts.

The Army will comply with the publication requirements set forth in Section 807 subsection (c) (2) (d) to include public notification in the Federal Register. The inventory will be published on the ASA (M&RA) website. The published inventory will not include contract numbers, contractor identification or other proprietary or sensitive information.

Inventory Review Process:

The Army has a two-pronged approach to reviewing the activities in the inventory and identifying candidates for in-sourcing. Commands must complete the Request for Services Contract Approval for all service contract requirements. The approval, which includes a certification statement supported by a series of worksheets, is used by Senior Commanders and HQDA Principals to identify functions that are inherently governmental or closely associated with inherently governmental, and those functions that are inappropriate personal services. The purpose of this approval process is to ensure that service contracts reflect bona fide requirements that are executed in accordance with federally proscribed statutes and regulations governing inherently governmental functions and personal services. The approval can be found at web-link <http://www.asamra.army.mil/insourcing/>,

Recently, the Army has instituted a Panel for Documentation of Contractors (PDC) to perform the annual review of the Army inventory of service contracts that is required by Section 807 subsection (c) (2) (d). PDC reviews are currently being performed and have identified various activities performed by contractors that should be considered for potential conversion to civilian performance (see following table). To date, approximately 52 percent of the service contract functions in the Army have been reviewed. The in-sourcing candidates identified by the PDC only reflect initial results. Enduring funding sources and feasibility of hiring must be determined before conversion can be implemented.

Army 2008 Inventory of Contracts for Services

Inventory of Contracts for Services On-going Review							
Command	Inherently Governmental (IG) Functions	Inherently Governmental Acquisiton Functions	Closely Associated w/IG Acquisitions Functions	Closely Associated w/IG Functions	Unauthorized Personal Services	Contract Function Divestiture	Total Contract Functions
Eighth US Army	0	0	0	28	0	0	28
Headquarters Dept of the Army	66	44	0	476	0	17	603
US Army Accessions Command	0	0	0	2,924	0	20	2,944
US Army Acquisition Support Command	375	551	380	1,457	37	87	2,887
US Army Central Command	0	0	0	66	0	0	66
US Army Criminal Investigation Division Command	1	0	0	183	3	0	187
US Army Forces Command	0	0	0	152	0	0	152
US Army Installation Management Command	0	0	0	6,147	0	0	6,147
US Army Medical Command	11	0	0	866	0	0	877
US Army North	0	0	0	70	0	8	78
US Army Pacific	28	0	0	134	0	0	162
US Army South	9	0	0	0	0	0	9
US Military Academy	0	0	0	12	0	0	12
TOTAL	490	595	380	12,515	40	132	14,152

The PDC verifies that contractor FTEs documented by Commands in the CMRA have the correct Manpower Mix Criteria Code (MMC) and ensures that CMEs coded as inherently governmental (MMC E) are given first priority for in-sourcing. In addition to these efforts, the U.S. Army Audit Agency has integrated Section 807 reviews into all audits of service contracts.